

Gender Pay Gap Report 2025

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1. Introduction

I am pleased to present South Dublin County Council's fourth annual Gender Pay Gap Report, prepared in line with the Gender Pay Gap Information Act 2021, which now requires organisations with more than 50 employees to report on their gender pay gap. Tackling gender pay disparities remains a priority, not only within the workplace but across society as a whole.

Our commitment to creating greater opportunity for all continues to underpin everything we do. We strive to remove barriers, empower people, and build sustainable pathways forward. Every day, we work towards a future where opportunity grows for everyone because when opportunity grows, we all benefit.

People are at the heart of our organisation. Every member of our team plays a vital role in delivering services that meet the needs and ambitions of our citizens, ensuring our County remains a place that supports and reflects those ambitions for everyone.

Aligned with our employee value proposition, we remain dedicated to fostering an inclusive organisational culture that guarantees equality of opportunity and makes every employee feel valued. This means providing a workplace where all staff have equal access to recognition, career development, and support to achieve their potential and deliver their best work.

While we have already introduced a range of equality, diversity, and inclusion initiatives, we recognise that there is always more to do. The 2025 Gender Pay Gap figures offer valuable insights that will shape our future actions. We look forward to continuing collaboration across the sector and beyond, sharing best practices and strengthening our gender inclusive culture.

Colm Ward
Chief Executive

November 2025

2. About us

Local government in Ireland

There are 31 local authorities and 3 regional assemblies in Ireland. Local authorities are the closest and most accessible form of government to citizens. They have responsibility for the delivery of a wide range of services in their local area, with a focus on making cities, towns, villages and the countryside attractive places in which to live, work and invest. Local authority services make a significant contribution to the physical, cultural, social and environmental development of communities and include housing, planning, infrastructure, environmental protection and the provision of amenities and recreation and community infrastructure.

Local authorities play a key role in promoting social inclusion and quality of life and supporting economic development and enterprise at a local level. Local authorities take the lead role in shaping the strategic vision of the county or city. They also work in partnership with other state, public and private bodies in the delivery of critical infrastructure and shared services. Local authorities deliver hundreds of services and implement policy across a range of areas including:

Arts and culture	Libraries
Climate action	Parks and open spaces
Community services	Planning
Economic development	Roads and transport
Environment	Tourism
Housing provision	Sports & Recreation

Local authority employees come from a wide range of backgrounds with diverse skillsets, qualifications and experience. Roles in the sector include:

Accountants	Apprenticeships
Administrators	Architects

Cleaners	Graduates
Clerical & Administrative	Information technology
Conservation officers	Library services
Data Analysts	Planners
Drivers	Porters
Engineers	Senior management roles
Financial Accountants	Solicitors
General service and tradespeople	Technicians

Working for South Dublin County Council gives our employees the opportunity to gain experience at the heart of local government and to make a real difference in the County. Everything we do in South Dublin County Council is geared towards making the County a great place to live and work and our employees play a vital role in that ambition.

South Dublin County Council

South Dublin County offers a unique blend of natural beauty, modern amenities, and vibrant urban and rural communities, offering an exceptional quality of life enriched by cultural, recreational, and sporting opportunities.

Working with South Dublin County Council provides employees with meaningful experience in local government and the chance to make a real difference in the lives of local communities.

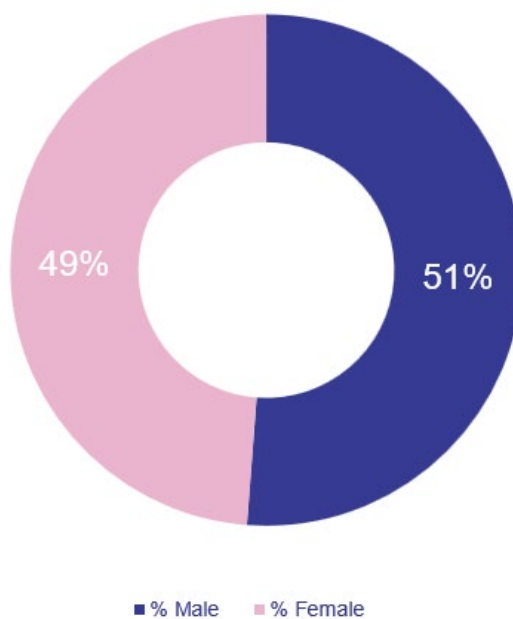
Our mission is to ensure South Dublin County remains an inclusive and great place to live, visit, and work, our employees are central to achieving this vision.

We employ over 1,400 dedicated staff across civic offices, libraries, and depots throughout the county. Our workforce reflects the diversity of the communities we serve and includes general services and tradespeople, administrative/management teams, and professional/technical staff. Together, we deliver a wide range of essential services to a growing population of more than 300,000 residents and over 7,000 businesses.

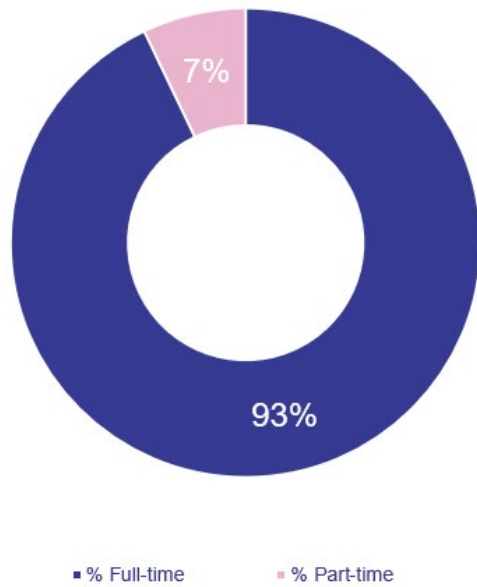
We work in partnership with elected representatives, service providers, and local communities to support the county's development as a desirable location to live, work, visit, and invest.

Our employees are part of a progressive and forward-thinking local authority that values continuous learning and professional development. We recognise that our people are our greatest resource, and we are committed to supporting them in building rewarding careers while contributing to the success and vibrancy of South Dublin County.

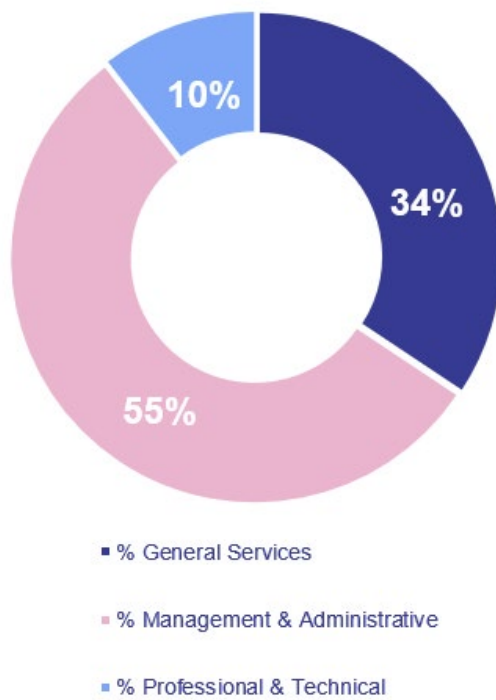
**% Employees by Gender
30 June 2025**



% Employees by full-time/part-time
30 June 2025



% Employees by job category
30 June 2025



3. Gender Pay Gap Reporting

Gender pay gap reporting 2025

The Gender Pay Gap Information Act, 2021 requires organisations with over 50 employees to report on their Gender Pay Gap. 2025 is the fourth year that organisations will have to report on their Gender Pay Gap.

Organisations are asked to select a 'snapshot' date in the month of June. The reporting period is the 12-month period immediately preceding and including the snapshot date. For local authorities, the snapshot date is 30 June 2025. Organisations have five months to prepare their calculations, before reporting during November 2025. The information must be published on the employer's website or in some other way that is accessible to all its employees and to the public.

Who is included?

All persons employed by the employer on the snapshot date, including employees not rostered to work on that date and employees on leave. The mean and median figures must also be given separately for part-time and temporary employees.

What do we mean by the gender pay gap?

The Gender Pay Gap calculates the percentage difference between the average earnings of males and females irrespective of their role. The Gender Pay Gap is not the same as equal pay. Employment Equality legislation provides for equal pay for like work. All male and female employees in the local government sector are paid equally for work that is the same or similar or for work of equal value, therefore this report does not examine equal pay. Rates of pay within the sector are agreed through national wage agreements negotiated regularly between employers and staff representatives. Most employees are paid according to an incremental salary scale and the salary ranges for various roles are available on the local government jobs website at www.localgovernmentjobs.ie

Mean and Median Gender Pay Gap

The Gender Pay Gap calculates the percentage difference between the average earnings of males and females irrespective of their role, using the following measures:

MEAN GENDER PAY GAP

This shows the % difference between the
average hourly rate of pay for males
and
average hourly rate of pay for females

$$\frac{(\text{average male hourly rate}) - (\text{average female hourly rate}) \times 100}{\text{average male hourly rate}}$$

MEDIAN GENDER PAY GAP

This shows the % difference between the
median hourly rate of pay for males
and
median hourly rate of pay for females

$$\frac{(\text{median of male hourly rates}) - (\text{median of female hourly rates}) \times 100}{\text{median of male hourly rates}}$$

The **mean** is the average. It is calculated by getting the difference between the average hourly rate of pay for males and the average hourly rate of pay for females (male hourly rate minus female hourly rate), expressed as a percentage of the male hourly rate. If this figure is negative, the average hourly rate of females is higher than the average hourly rate of males on the

snapshot date. If this figure is positive, the average hourly rate of males is higher than the average hourly rate of females on the snapshot date.

The **median** is the figure that falls in the middle of a range where the salary of all relevant employees is listed, from the lowest to the highest. This can provide a more accurate representation of the 'typical' differences in pay.

It is useful to look at both the mean and median figures, as each one can tell us something different about the underlying factors affecting the pay gap. For example, a small number of higher paid employees can impact the mean figure and if this is the case, the median figure may be more representative of difference between what a male and a female is paid. If there is a significant difference between an organisation's mean and median pay gap, this may indicate that the data is impacted either by the presence of very low earners (making the mean lower than the median) or by a group of higher earners (making the mean higher than the median). It is also important to remember that this report uses data on a snapshot date in June. Gender pay gaps can fluctuate from month to month and across quartile pay bands, depending on changes to headcount. However, headline figures will give a good indication of the differences between average earning between males and females.

Quartile Pay Bands

Dividing employees into four more-or-less equal groups (or quartiles) with pay graded from lowest to highest helps us to examine pay across different levels of the organisation. Organisations must report on the percentage of employees who fall within the lower, lower middle, upper middle and upper quartile hourly pay bands. In order to group employees into these Quartile Pay Bands, the organisation lists all employees from lowest to highest, based on their hourly rates. The employees are then divided into four equal groups or Quartiles based on this - lower, lower middle, upper middle and upper. The employer then shows the proportion of male and female employees in each quartile as a percentage e.g. percentage of male employees in the lower quartile and percentage of female employees in the lower quartile (and so on).

Bonus and benefit-in-kind

Figures must also be provided for bonus payments or benefit-in-kind payments if these apply. Bonus payments do not apply within the local government sector. Benefit in Kind may arise in certain circumstances, such as where some professional fees are paid by the employer.

Factors that can have an impact on the gender pay gap

As mentioned, this report does not look at equal pay. Every employee, regardless of gender is paid equally for work that is the same or similar or for work of equal value. However, differences between what employees are paid can be impacted by a number of complex factors including:

- Occupational segregation – some job categories or occupations may have traditionally attracted more females than males or vice versa.
- Working patterns – full-time and part-time work. It may be that more females than males seek part-time work or career breaks and although this does not impact on their hourly rate of pay, it may impact on choices around career progression.
- Length of service – incremental pay increases may mean that new joiners are paid less than more experienced employees.
- Time of year – temporary or seasonal workers may be recruited for different roles which may attract a different rate of pay.
- Gender breakdown of senior roles at higher salaries – a small number of higher paid employees can affect the average figures.
- Gender breakdown of lower paid roles – a large number of lower paid employees can affect the average figures.

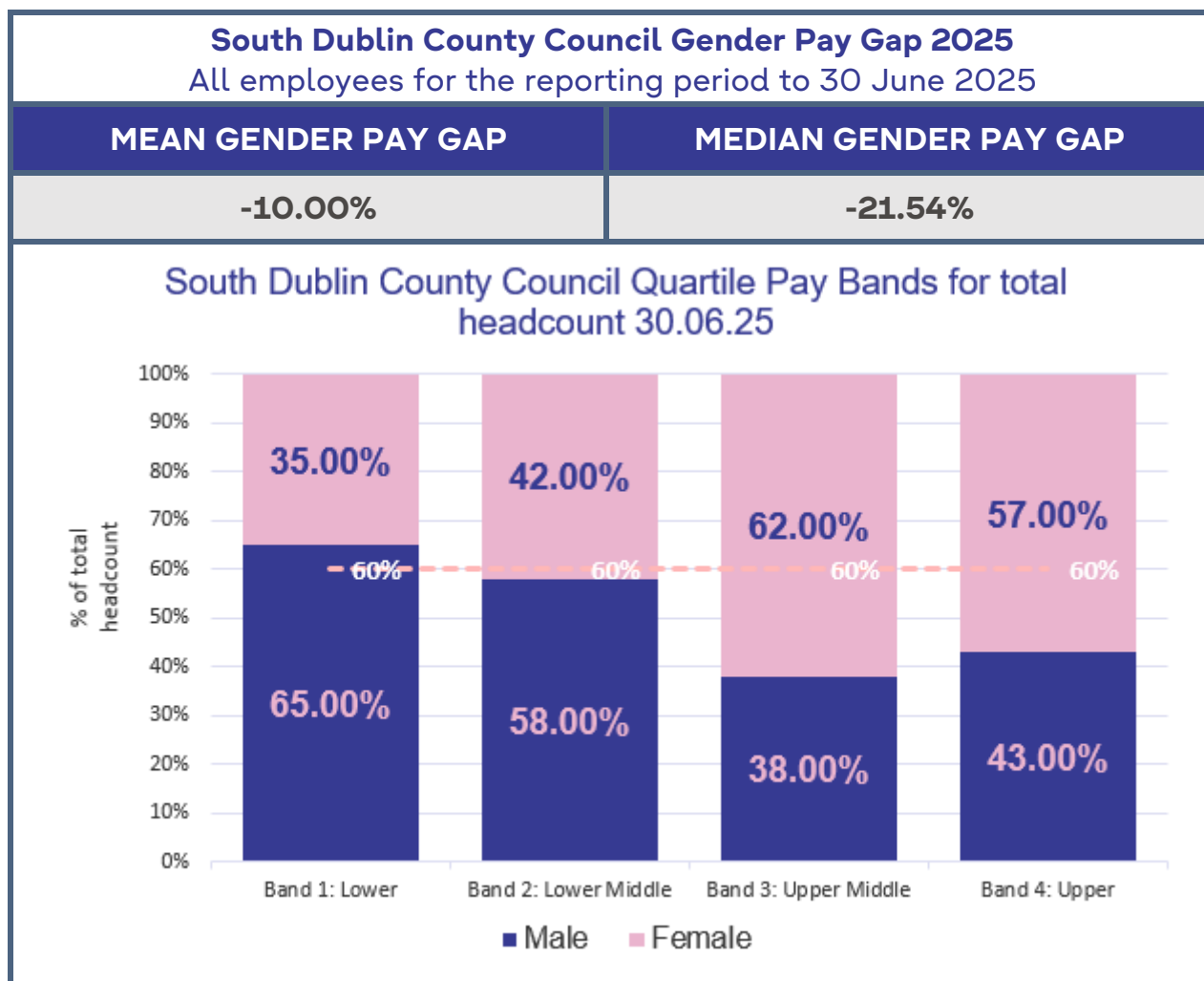
If an organisation reports a **positive gender pay gap**, it does not mean that females are paid less than males for doing the same job, but it does show that, on average, males occupy higher paid roles than females.

If an organisation reports a **negative gender pay gap**, it does not mean that males are paid less than females for doing the same job, but it does indicate that, on average, females occupy higher paid roles than males.

The larger the positive or negative pay gap is, the more marked the differences in hourly rates of pay will be and the more males or females proportionally working in either higher or lower paid roles within the organisation.

4. Our Figures

Mean and Median Gender Pay Gap - all employees



Note: 51%:49% (male:female) is the gender breakdown of all employees on 30 June 2025.

The Mean Gender Pay Gap shows that on average, females are paid 10% more than males. The Median Gender Pay Gap shows that the median rate of pay for females is 21.54% higher than the median rate of pay for males.

Looking at the distribution of employees across the four Quartile Pay Bands helps us examine pay at different levels of the organisation. These Quartile Pay Bands show the distribution of male and female employees by Pay

Band across the organisation. (The organisation lists all employees from lowest to highest, based on their hourly rates, then divides this into four equal Pay Bands or Quartiles - lower, lower middle, upper middle and upper. The employer then shows the proportion of male and female employees in each quartile). The split for each of the 4 quartiles shown above is broadly in line with our workforce demographics of 51% male and 49% female. For there to be no Gender Pay Gap you would expect to see the workforce demographics reflected more closely in each quartile. There is a higher proportion of males in Band 1 and 2, reflecting that there are proportionately more males at lower grades. There is a higher proportion of females in the Bands 3 and 4, reflecting that there are proportionately more females in higher grades, however this breakdown in senior grades is to be welcomed and reflects progress on gender balance in senior roles. Both more males the lower grades and more females at higher grades can affect the mean and median pay gaps.

Mean and Median Gender Pay Gap - Part-time employees

South Dublin County Council Gender pay gap 2025 Part-time employees for the reporting period to 30 June 2025	
MEAN GENDER PAY GAP	MEDIAN GENDER PAY GAP
-24.60%	-20.73%

Approximately 7% of all our employees on 30 June were working part-time. Of these, 13% are male and 87% are female. Factors influencing the pattern of part-time employees across the organisation include a range of flexible work options for part-time work, which, while available to all employees, have a greater take-up of in administrative and clerical job categories. Another factor is job categories where part-time work is an occupational feature of the role, including the library service and school wardens.

Mean and Median Gender Pay Gap - Temporary employees

South Dublin County Council Gender pay gap 2025 Temporary employees for the reporting period to 30 June 2025	
MEAN GENDER PAY GAP	MEDIAN GENDER PAY GAP
-12.01%	-3.15%

On 30 June 2025, 2.65% of our employees on were employed on temporary contracts. Of these, 50%, are male and 50% are female. These contracts include temporary/seasonal employees such as, clerical administrative grades along with graduates in various disciplines.

Benefit in kind

On 30 June 2025, 11% of male employees received a Benefit in Kind payment and 5% of females received a Benefit in Kind payment.

Bonus payment

Bonus payments do not feature as part of pay in the local government sector.

5. How we are supporting Gender Equality

Fair and transparent recruitment practices

As an equal opportunities employer, we work to promote a culture of equality and we strive to embrace genuine equality of opportunity through our recruitment and selection process which are open to all.

We provide appropriate assistance and accommodation throughout our recruitment and selection process, including providing easily accessible interview facilities, agreeing an appropriately timed interview, and supplying or arranging appropriate equipment.

All our Interview Board are gender balanced and all Interview Boards receive training, including unconscious bias training, including newly introduced disability training as part of our participation in the WAM Programme.

Recruitment websites highlight family friendly and flexible working options, and our job descriptions and job advertisements are gender neutral.

We provide training and support, open to all employees to help them prepare for job applications and interviews.

Employees are paid according to an incremental salary scale, and we offer strong career progression opportunities which are open to all employees.

Work life balance

We offer a wide range of flexible working and leave options which are available to all employees, including carer's leave, career breaks, paid maternity and adoptive leave, paid paternity leave, parent's leave, parental leave, shorter working year schemes, work-sharing.

Blended working

Blended working is now a part of our flexible working policies with flexible options to combine office and remote working.

Cycle to work scheme

We provide access to the Cycle to Work Scheme and the Tax Saver Scheme, to reduce commuting costs.

Learning and development

South Dublin County Council are committed to providing ongoing learning and development opportunities so that all employees can develop to their full potential. All employees are actively encouraged to pursue education opportunities through the Education Assistance Scheme, with study and examination leave also available.

As an accredited employer under the Engineers Ireland CPD Programme, South Dublin County Council demonstrates its commitment to the ongoing growth and adaption of its staff.

Health and Wellbeing

The health and wellbeing of all employees is paramount and a healthy work-life balance is important to us in South Dublin County Council. We offer a comprehensive employee occupational health and wellbeing programmes including an Employee Assistance Programme, free employee health screening, annual flu vaccination programme, health and nutrition advice along with various wellbeing webinars and initiatives throughout the year.

Our in-house Staff Welfare Officer provides confidential one-on-one support to staff, complemented by the Employee Assistance Programme, which offers a wide range of mental health supports.

We have developed an inclusive all employee app to ensure that all our employees can be communicated with regularly and to promote wellbeing initiatives.

Dignity at Work

We promote and support a culture of dignity, respect and equality. We have a Dignity at Work Policy and all employees and managers have received training and support in the implementation of the policy.

Equality, Diversity and Inclusion

South Dublin County Council is continually developing as an employer of choice to attract, develop and promote an inclusive and diverse employee population.

South Dublin County Council continues to design and provide responsive services and customer care that meet the needs of an increasingly diverse customer base.

South Dublin County Council progressively embeds the Public Sector Duty in its current management, policy development and service delivery processes.

An assessment has been conducted of equality and human rights across all Council functions and services and the Council has developed an Action Plan on equality and human rights.

Human rights and equality statement has been incorporated into the Council's corporate plans and strategic plans.

Public Sector Duty

South Dublin County Council progressively embeds the Public Sector Duty in its current management, policy development and service delivery processes.

The Public Sector Duty is set out in Section 42 of the Irish Human Rights and Equality Commission Act, 2014. Section 42 requires a public body, in the performance of its functions, to have regard to the need to eliminate discrimination, promote equality of opportunity and treatment of its staff and the persons to whom it provides services and protect human rights of its members, staff and the persons to whom it provides services.

Public bodies are required to set out in a manner that is accessible to the public in its strategic plan an assessment of the human rights and equality issues it believes to be relevant to its functions and purpose and the existing or proposed policies, plans and actions to address those issues. Furthermore, public bodies are required to report annually on developments and achievements in that regard in its annual report in a manner that is accessible to the public.

South Dublin County Council acknowledges the commonality of purpose stated in both the “Duty” and Gender Pay Gap reporting requirements and the publication of this report serves to underline and support the three-step approach advocated by the IHREC - Assess, Address and Report.

Women in leadership

Our Senior Management Team comprises the following gender balance 67% Male and 33% Female with participation in Women in Leadership programmes continuing to grow yearly.

Apprenticeships & Graduate Programs

As part of our inclusive approach to recruitment, South Dublin County Council offers a number of apprenticeship opportunities. This includes new apprenticeship programmes linked to areas of work within local authorities, including engineering as well as more traditional apprenticeship areas.

South Dublin County Council also provides a structured Graduate Development Programme in various disciplines, including Climate Action, Data Analysis, Innovation, Digital Marketing and Project Management. This programme has been expanded to include all graduates in engineering, planning, architecture, science, and landscape architecture.

Data collection and evidence-based policy development

We welcome the opportunity to report on our gender pay gap and have worked collaboratively across the sector to provide a standard and consistent approach to reporting. We will work with the LGMA and our colleagues in other local authorities to share learnings and best practice.