



Quality Assurance Report for 2021 South Dublin County Council

Submitted to the Department of Public Expenditure and Reform in
Compliance with the Public Spending Code

Certification

This Annual Quality Assurance Report reflects South Dublin County Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.



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South Dublin County Council

31st May 2022

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1. Introduction

South Dublin County Council (SDCC) has completed this Quality Assurance (QA) Report as part of its on-going compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to assess the extent to which the Council is meeting the obligations set out in the Public Spending Code. The Public Spending Code ensures that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

1. Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle for the year under review. The inventory includes all projects/programmes above €0.5m. The projects/programmes are classed as either expenditure being considered, expenditure being incurred or expenditure that has recently ended.

2. Publish summary information on website of all procurements in excess of €10m, new, in progress or completed, in the year under review. A procurement is considered to be a “project in progress” during the year under review if the procurement process is completed and a contract signed.

3. Checklists to be completed in respect of the different stages. These checklists allow the Council to self-assess its compliance with the code.

4. Carry out a more in-depth check on a small number of selected projects/programmes. A number of projects or programmes (at least 5% of total value for capital projects on the inventory and a minimum of 1% of total value for revenue projects on the inventory over a 3 year period) are selected to be reviewed more intensively. This includes a review of all projects from ex-post to ex-ante.

5. Complete a short report for the Department of Public Expenditure and Reform which includes the inventory of projects/programmes, the website reference for the publication of summary information on procurements above €10m, the completed checklists, the Council’s judgement on the adequacy of processes given the findings from the in-depth checks and the Council’s proposals to remedy any discovered inadequacies.

This report fulfils the first, third, fourth and fifth requirements of the QA process for South Dublin County Council for 2021.

2. Expenditure Analysis

2.1 Inventory of Projects/Programmes

This section details the inventory drawn up by South Dublin County Council in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current, capital and capital grant scheme projects and between three stages:

- Expenditure being considered
- Expenditure being incurred
- Expenditure that has recently ended

The complete inventory for 2021 including details of 197 programmes/projects for South Dublin County Council is contained in Appendix 1. The inventory was compiled using the format recommended in guidance notes issued to the sector by the Finance Committee of the County and City Management Association (2021) and the Department of Public Expenditure and Reform's Public Spending Code Quality Assurance Process Guidance Note (2019). The inventory contains relevant services from the Council's 2021 Annual Financial Statement (Unaudited) in respect of current (revenue) expenditure and from the Capital Programme 2021-2023 and the Council's Financial Management System for capital expenditure.

The inventory is available at Appendix 1.

2.2 Published Summary of Procurements

As part of the Quality Assurance process South Dublin County Council is required to publish summary information on our website of all procurements in excess of €10m, related to projects in progress or completed in the year under review. A procurement is considered to be a "project in progress" during the year under review if the procurement process is completed and a contract signed.

Information for procurements meeting these criteria in 2021 is available on our website at:

<https://www.sdcc.ie/en/services/business/procurement/public-spending-code-2021>

3. Assessment of Compliance

3.1 Checklist Completion

The third step in the Quality Assurance process involves completing a set of checklists. The high-level checks in Step 3 of the QA process are based on self-assessment by the various Sections, Directorates and Departments of the Council in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

Checklist 1: General Obligations Not Specific to Individual Projects/Programmes

Checklist 2: Capital Projects or Capital Grant Schemes Being Considered

Checklist 3: Current Expenditure Being Considered

Checklist 4: Capital Expenditure or Capital Grant Schemes Being Incurred

Checklist 5: Current Expenditure Being Incurred

Checklist 6: Capital Expenditure or Capital Grant Schemes Completed

Checklist 7: Current Expenditure Completed

For 2021 this self-assessment of compliance was carried out on an appropriate sample of areas of expenditure. Four Departments in the Council completed the checklists as part of the Quality Assurance process for 2021:

- Finance Department,
- Housing, Social and Community Department,
- Land Use, Planning and Transportation Department,
- Economic, Enterprise and Tourism Development Department (part)

This information was then used to complete the checklist answers for the organisation, as included in Appendix 2 of this report. Each question in the checklist is judged on a 3 point scale:

- Scope for significant improvements = a score of 1
- Compliant but with some improvement necessary = a score of 2
- Broadly compliant = a score of 3

For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is marked as N/A and, where relevant, information is provided in the commentary box.

Overall, the completed self-assessment checklists indicate that the Council was either broadly compliant or compliant with some improvement necessary in 2021. No areas were identified as having scope for significant improvements.

3.2 In-Depth Checks

The following section details the in-depth checks which were carried out by South Dublin County Council's Internal Audit Unit as part of the Public Spending Code Quality Assurance process.

The purpose of the in-depth review is to provide an independent opinion on the level of assurance in relation to compliance with the Code. The objective is to review a subset of projects to assess if structures in place are operating at a high standard. The scope of the reviews was aligned with the criteria set out in the Code. The value of the projects selected for an in-depth review each year must follow these criteria:

- Capital Projects: Projects selected must represent a minimum of 5% of the total value of all Capital projects on the Project Inventory.
- Revenue Projects: Projects selected must represent a minimum of 1% of the total value of all Revenue Projects on the Project Inventory.
- This minimum is an average over a three-year period.
- The same projects should not be selected more than once in a three-year period unless it is a follow up to a serious deficiency discovered previously.
- Over a three-to-five-year period all stages of the project life cycle and every scale of project should have been included in the in-depth check.

The volume of the in-depth checks over the three years 2019 to 2021 is in keeping with this requirement. The in-depth checks carried out average 1% for revenue checks and 5.4% for the capital checks over a three-year period.

The projects subject to in-depth checks for 2021 are outlined in Table 1 and a summary of the in-depth checks are detailed below.

Table 1 Summary of Projects Subject to In-Depth Review

		Total Value of In-Depth Checks	Total Value of Projects	% Analysed
Expenditure Being Considered				
Revenue	In Depth Check 2: Revenue Increase Review Jobs, Enterprise and Innovation (D0906)	€647,200	€320,231,467	0.2%
Expenditure Being Incurred				
Capital	In Depth Check 1: Corkagh Park Study Implementation	€5,000,000	€740,826,043	0.7%
Capital	In Depth Check 3: Balgaddy F, Social Housing Build Programme	€19,019,217	€740,826,043	2.6%
Capital	In Depth Check 4: Tallaght to Knocklyon Cycle Scheme	€14,000,000	€740,826,043	1.9%

In Depth Check 1: Corkagh Park Study Implementation

Corkagh Park was reviewed for compliance with the Public Spending Code up to the stage and including “Planning and design”.

Internal Audit is satisfied that the delivery of the project to date substantially complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

In Depth Check 2: Revenue Increase Review Jobs, Enterprise and Innovation

An in-depth check on the budget increase of €647,200 over the service area D0906 (Jobs, Enterprise & Innovation) was carried out to assess compliance with the standards set out in the Public Spending Code. This net increase comprised a number of different expenditure elements.

The basis for the increase in the revenue budget was substantiated by: -

The increases in payroll and grants supported the increase in expenditure.

The objectives and expected outcomes for the increased budget across the service areas were clearly documented.

An overall substantial rating has been assigned to this review

In Depth Check 3: Balgaddy F, Social Housing Build Programme

The Proposed Social Housing Development on currently undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor an Rí Walk, Balgaddy, Lucan, Co. Dublin was reviewed for compliance with the Public Spending Code. Balgaddy F, Social Housing Build Programme was at “Stage 1 & 2 Approval Received – Tender process underway for main works Contractor”

Internal Audit is satisfied that the delivery of the project to date substantially complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

In Depth Check 4: Tallaght to Knocklyon Cycle Scheme

Tallaght to Knocklyon Cycle Scheme was reviewed for compliance with the Public Spending Code up to the stage of “expenditure under consideration”.

Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the code; satisfactory controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

4. Next Steps: Addressing Quality Assurance Issues

Both the Checklists and the In-Depth checks identified strong compliance by the Council in 2021 with the standards set out in the Public Spending Code. A very good level of compliance with the Code was reported by the sample of Departments who completed the Checklists. The in-depth checks give additional assurances that the standards required by the Code are applied in projects carried out by South Dublin County Council.

The Quality Assurance Report will be circulated at Management level to maintain a strong awareness of the requirements of the Code. Training sessions were delivered to relevant staff in May 2021 on the Public Spending Code requirements, and these should prove to be a practical support to staff responsible for applying and delivering on the requirements of the Code at the level of individual projects and programmes.

5. Conclusion

The inventory outlined in this report details the current and capital expenditure that is being considered, being incurred, and that has recently ended. The Council has published a notice on www.sdcc.ie with summary information for procurements in excess of €10 million for 2021.

Both the Checklists and In-Depth Checks completed by Council show a good level of compliance with the Public Spending Code. The Quality Assurance Report will be raised at Management level to share learnings and ensure ongoing high compliance with the Public Spending Code across the Council on an ongoing basis.

Appendix 1: South Dublin County Council 2021 Inventory of Projects and Programmes over €0.5m

Expenditure being Considered - Greater than €0.5m (Capital and Current)						
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Housing & Building						
A01 Maintenance & Improvement of LA Housing Units	€ 692,700					
A03 Housing Rent and Tenant Purchase Administration	€ 1,142,600					
A07 RAS and Leasing Programme	€ 4,526,700					
Safety Works - Social Housing Stock				Under consideration	€ 1,000,000	
Serviced Sites Fund Approved Projects - Clonburris				2026	€ 6,968,000	
Traveller Accomodation Upgrade/Construction Programme				2024	€ 14,000,000	
Clonburris Affordable Housing		€ 638,649		Projected delivery 2024	€ 28,297,756	
Road Transportation and Safety						
B04 Local Road - Maintenance and Improvement	€ 906,300					
Footpath Refurbishment Palmerstown Fonthill Area				2021	€ 514,200	Annual footpath refurbishment as part of annual Road Works Programme
Cycle Links & Upgrades				2023	€ 1,000,000	
Village Initiatives Lucan		€ 144,436		2023	€ 3,289,545	Pre part 8 decision
Local Signage				2024	€ 500,000	
Tallaght to Knocklyon Cycle Scheme				TBC	€ 14,000,000	
Water Services						
Griffeen Flood Alleviation Phase 3				2019-2024	€ 1,000,000	
Owendoher Flood Relief Works (Minor Flood Works-Owendoher Ph. 2)				2019-2024	€ 500,000	
Camac Flood Alleviation Scheme				2019-2024	€ 6,600,000	
Clonburris SDZ Surface Water Upgrade Works Pumping Station LIHAF		€ 2,440		2022	€ 1,500,000	
Shinkeen Flood Alleviation				2019-2024	€ 1,000,000	
Whitehall Road Flood Alleviation Scheme				2019-2024	€ 600,000	
Clonburris SDZ Kishogue Attenuation				TBC	€ 1,500,000	
Development Management						
D05 Tourism Development and Promotion	€ 513,700					
D06 Community and Enterprise Function	€ 521,300					
D09 Economic Development and Promotion	€ 1,136,000					
Grangecastle Outbuildings				3 Years	€ 800,000	
Tallaght Heritage Centre Feasibility & Design				2025	€ 2,500,000	
Bohernabreen Burial Ground Extension				2022-2023	€ 500,000	
Arthurstown Energy Project (Phase 2) Solar PV Study				2022-2024	€ 1,000,000	
Dublin West Library				2024	€ 4,000,000	
Environmental Services						
E11 Operation of Fire Service	€ 911,600					
Recreation and Amenity						

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
F03 Outdoor Leisure Areas Operations	€ 3,818,100					
F04 Community Sport and Recreational Development	€ 1,778,600					
F05 Operation of Arts Programme	€ 1,260,600					
In Context Arts Project				2021-2024	€ 544,000	
Delivery of All Weather Programme				2020-2025	€ 3,000,000	
DTTAS Sports Capital Grant 2019 pitch upgrades				2019-2025	€ 565,000	
St Cuthberts Park Enhancement Project				2021-2023	€ 500,000	
Kiltipper Park Development Phase 2				2022-2025	€ 500,000	
Newcastle Community Facility				2023	€ 1,250,000	
Perrystown Community Centre Redevelopment				2024	€ 500,000	
Community Infrastructure Fortunestown / Citywest				2024	€ 1,500,000	
Sports and Leisure Facilities upgrades				2024	€ 600,000	
Balgaddy / Tor an Ri Community Centre				2024	€ 1,333,400	
Ballycullen Community Facilities				2024	€ 800,000	
Clonburris Community Facilities				2024	€ 3,000,000	
Adamstown Community Facilities				2024	€ 2,100,000	
Jobstown Park				2022-2025	€ 1,100,000	
Quarryvale Park				2022-2025	€ 1,100,000	
Agriculture, Education, Health and Welfare						
Miscellaneous Services						
New CRM and Telephone system				Tender to be advertised in Q3 2022	€ 550,000	
Depot Re-structuring Project				3 year programme with expenditure expected to be incurred in 2022	€ 4,000,000	
TOTALS	€ 17,208,200	€ 785,525	€ -		€ 114,011,901	
					* Projected lifetime expenditure completed for capital expenditure only	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Housing & Building							
A01 Maintenance & Improvement of LA Housing Units	€ 21,435,080			Annual			
A03 Housing Rent and Tenant Purchase Administration	€ 1,829,169			Annual			
A04 Housing Community Development Support	€ 5,313,487			Annual			
A05 Administration of Homeless Service	€ 4,159,442			Annual			
A06 Support to Housing Capital & Affordable Prog	€ 9,688,243			Annual			
A07 RAS and Leasing Programme	€ 44,926,702			Annual			
A08 Housing Loans	€ 2,733,065			Annual			
A09 Housing Grants	€ 3,550,275			Annual			
A11 Agency & Recoupable Services	€ 539,075			Annual			
A12 HAP Programme	€ 578,486			Annual			
Homeville (Social Build Programme)		€ 2,161,814		Projected delivery 2023	€ 2,364,323	€ 2,504,078	
Disabled Persons works		€ 920,780		Ongoing Programme	€ 920,780	€ 1,650,000	Cumulative expenditure for 2021
Energy Efficiency Programme		€ 20,968		10 Years	€ 6,728,362	€ 6,729,807	This programme began in 2013 and continued until 2020
Energy Efficiency Programme Phase 2		€ 1,250,795		10 Years	€ 1,250,795	€ 1,719,613	This programme superseded the original energy programme
Kilcarberry Mixed Tenure Project: Social Res 30%		€ 843,538		Multi Phase Delivery 2022-2024	€ 1,245,237	€ 51,000,000	
St. Marks Avenue (Social Build Programme)		€ 690,733		Projected Delivery 2022	€ 1,149,750	€ 10,618,512	
Nangor Road (Eircom Site) (Social Housing Build Programme)		€ 882,704		Projected delivery 2023	€ 2,213,556	€ 29,443,399	
Balgaddy (Social Build Programme)		€ 121,189		Projected delivery 2024	€ 341,982	€ 19,126,586	
Templeogue, Riverside Cottages		€ 75,551		Projected delivery 2023	€ 196,552	€ 2,825,692	
Kilcarberry LIHAF Phase 2 2021		€ 1,063,804		Multi Phase Delivery 2022-2026	€ 1,063,804	€ 2,455,395	
St. Catherines Knockmore (Social Build Programme)		€ 1,176,731		Delivery 2022	€ 1,735,567	€ 3,274,917	
Riversdale, Clondalkin (Social Build Programme)		€ 2,659,285		Delivery 2022	€ 2,880,107	€ 12,857,475	
LA Acquisitions		€ 8,161,021		Ongoing Programme	€ 32,449,984	€ 32,469,727	
Accelerated Housing Maintenance Programme		€ 313,949		2024	€ 313,949	€ 10,000,000	
CAS Construction		€ 1,062,607		Ongoing Programme	€ 2,932,384	€ 3,662,384	Rolling programme
Part V Acquisition - Grouped		€ 930,156		Ongoing Programme	€ 19,344,994	€ 19,346,530	Cumulative expenditure to 5/5/22
CALF - Voluntary Housing		€ 11,596,912		Ongoing Programme	€ 60,119,408	€ 60,672,939	Cumulative expenditure to 5/5/22
Social Housing Construction Programme - Current		€ 340,339		2030	€ 1,169,823	€ 4,333,843	
Mixed Tenure Housing Development				2030	€ 1,100,402	€ 1,310,871	
Road Transportation and Safety							
B03 Regional Road - Maintenance and Improvement	€ 3,112,611			Annual			
B04 Local Road - Maintenance and Improvement	€ 18,692,045			Annual			
B05 Public Lighting	€ 5,756,660			Annual			
B06 Traffic Management Improvement	€ 2,790,509			Annual			
B07 Road Safety Engineering Improvement	€ 1,893,577			Annual			
B08 Road Safety Promotion & Education	€ 1,839,959			Annual			
B10 Support to Roads Capital Prog	€ 1,136,886			Annual			
Grange Road Cycle Track Phase 2		€ 1,558,107		2022	€ 1,815,355	€ 3,315,355	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Canal Loop Greenway Study (linking Grand & Royal Canals)		€ 154,816		2024	€ 390,403	€ 4,890,403	
M50 Improvements Land Purchases		€ 480,303		2024	€ 480,303	€ 1,103,303	Residual land costs
Firhouse Road IV Stage 2				2024	€ 4,929,860	€ 5,207,760	Residual land costs
R120 Adamstown Road Improvement Scheme		€ 472,524		2024	€ 23,432,385	€ 25,222,031	Residual land costs
On Street Parking		€ 86,422		2024	€ 947,339	€ 1,232,539	
Celbridge Link Road (LIHAF)		€ 2,129,281		2023	€ 3,940,899	€ 6,958,899	
Footpath Refurbishment Central Tallaght Area		€ 24,738		2021	€ 24,738	€ 514,200	Rolling. Cumulative expenditure for 2021. Projected lifetime expenditure relates to 3 year capital programme
Footpath Refurbishment Lucan Electoral Area		€ 222,825		2021	€ 222,825	€ 514,200	
Footpath Refurbishment South Tallaght Area		€ 175,840		2021	€ 175,840	€ 514,200	
Footpath Refurbishment Clondalkin Electoral Area		€ 124,235		2021	€ 124,235	€ 514,200	
Footpath Refurbishment Rathfarnham Templeogue Area		€ 151,240		2021	€ 151,240	€ 514,200	
Footpath Refurbishment Firhouse Bohernabreena Area		€ 186,222		2021	€ 186,222	€ 514,200	
Structural Repairs(public lighting column replace)		€ 403,800		2025	€ 5,543,307	€ 14,600,000	
Wellington Road Cycle & Pedestrian Facilities		€ 208,493		2024	€ 620,899	€ 13,620,899	
N81 Jobstown Junction		€ 3,348,571		2022	€ 4,049,535	€ 4,299,535	
Monastery Road Walking Route		€ 807,572		2022	€ 3,068,959	€ 3,218,959	
River Dodder Cycle & Pedestrian Route		€ 964,654		2022	€ 8,311,115	€ 8,811,115	
Dodder Greenway Section 4 -Springfield Ave & Dodder Road Lwr		€ 27,557		2023	€ 27,557	€ 6,427,557	
Dodder Greenway Section 3 - Paths and Green Spaces		€ 2,383,156		2022	€ 2,383,156	€ 3,383,156	
Dodder Greenway Section 5 - Firhouse Road, Butterfield Avenue		€ 5,289		2023	€ 5,289	€ 5,705,289	
Tallaght Transport Interchange / Tallaght Mobility Hub		€ 5,075		2023	€ 11,541	€ 3,869,341	
Social Housing Estates Renewal Programme		€ 301,816		2021	€ 301,816	€ 900,000	Cumulative expenditure for 2021. Projected lifetime expenditure relates to 3 year capital programme
Belgard North Link Road URDF		€ 1,023,281		2022	€ 2,793,948	€ 2,885,748	
Belgard to ORR (Embankment Rd Extension)		-€ 1,744,022		2024	€ 23,206,606	€ 27,212,606	
District Enhancements		€ 71,374		2024	€ 71,373	€ 2,271,373	Central repository for funds for individual initiatives
Airton Road Extension URDF		€ 203,196		2024	€ 2,756,867	€ 9,533,967	
Belgard Civic Plaza URDF		€ 46,990		2023	€ 229,806	€ 3,693,806	
Belgard Civic Square & Pedestrian Link URDF		€ 51,270		2023	€ 141,758	€ 1,873,758	
Avonbeg Road Cycletrack Scheme		€ 3,459		2022	€ 3,459	€ 1,403,459	
Tallaght to Ballyboden walking & cycling route		€ 52,953		2022	€ 2,455,805	€ 2,500,000	
School Streets		€ 38,233		2024	€ 38,233	€ 538,233	
Village Initiatives Templeogue		€ 1,703,767		2022	€ 1,810,010	€ 2,410,010	
Greenhills Road Phase 2 (Reconfiguration)		€ 3,874		2023	€ 3,874	€ 2,223,711	Residual land costs
Edmondstown Road Reinstatement Works				2022	€ 856,603	€ 856,603	
Citywest Rd/Fortunestown Lane jct upgrade				2022	€ 1,649,254	€ 1,720,254	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Water Services							
C01 Water Supply	€ 4,539,939			Annual for duration of SLA			
C02 Waste Water Treatment	€ 3,226,199			Annual for duration of SLA			
C08 Local Authority Water and Sanitary Services	€ 5,077,229			Annual			
Flood Alleviation Minor Capital Works		€ 33,753		2014-2021	€ 834,913	€ 2,830,000	
Whitechurch Stream Flood Alleviation Scheme		€ 122,408		2019-2022	€ 638,736	€ 1,900,000	
River Poddle Flood Alleviation Scheme		€ 538,350		2019-2024	€ 1,549,629	€ 5,500,000	
Dublin Urban Rivers LIFE Project		€ 508,424		2019-2023	€ 890,537	€ 2,700,000	
Heatnet Project		€ 2,001,526		2020-2024	€ 2,672,927	€ 4,500,000	
Celbridge Link Road Irish Water Works		€ 766,803		2023	€ 766,803	€ 956,467	
Development Management							
D01 Forward Planning	€ 3,755,187			Annual			
D02 Development Management	€ 3,571,822			Annual			
D03 Enforcement	€ 653,450			Annual			
D04 Industrial and Commercial Facilities	€ 1,217,127			Annual			
D05 Tourism Development and Promotion	€ 2,705,838			Annual			
D06 Community and Enterprise Function	€ 4,076,655			Annual			
D08 Building Control	€ 585,480			Annual			
D09 Economic Development and Promotion	€ 6,601,440			Annual			
D10 Property Management	€ 1,860,442			Annual			
Grand Canal Greenway		€ 83,591		Q3 2022	€ 243,911	€ 4,500,000	
Rathfarnham Castle - Courtyard & Stables Project		€ 20,384		2025	€ 1,218,124	€ 2,094,000	
Tallaght Stadium North Stand (4th Stand)		€ 610,872		Q2 2022	€ 1,004,251	€ 11,509,590	
Grange Castle West Access Road		€ 9,033,455		Q2 2022	€ 13,780,828	€ 14,260,832	
Dublin Mountains Visitor Centre		€ 127,795		2023	€ 993,662	€ 15,000,000	
Rathcoole Masterplan		€ 136,630		2022	€ 299,061	€ 1,350,000	
Clonburris Common Infrastructure		€ 970,834		2024	€ 1,146,777	€ 4,146,777	
Naas Road Masterplan/ City Edge		€ 821,674		2023	€ 1,211,077	€ 2,226,077	
Innovation Centre		€ 415,688		April 2022 - October 2023	€ 671,471	€ 14,863,720	
Disposals/Wayleaves/Rightofway		€ 847,333		Ongoing	€ 847,333	€ 1,000,000	
Management and Development of South Dublin County Councils Ducting Infrastructure Network		€ 285,989		Ongoing	€ 638,018	€ 200,000	Income generating
Disposal of Lands to RPA - Belgard to Saggart Link Road		€ 1,744,022		Completed	€ 1,744,022	€ 1,750,000	
Environmental Services							
E01 Landfill Operation & Aftercare	€ 1,181,676			Annual			
E02 Recovery and Recycling Facilities Operations	€ 625,946			Annual			
E03 Waste to Energy Facilities Operations	€ 1,047,962			Annual			
E04 Provision of Waste to Collection Services	€ 551,528			Annual			
E05 Litter Management	€ 1,744,628			Annual			
E06 Street Cleaning	€ 8,685,315			Annual			
E07 Waste Regulations, Monitoring and Enforcement	€ 1,150,517			Annual			
E09 Maintenance of Burial Grounds	€ 1,377,707			Annual			
E10 Safety of Structures and Places	€ 789,492			Annual			
E11 Operation of Fire Service	€ 21,848,188			Annual			

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
E13 Water Quality, Air and Noise Pollution	€ 613,187			Annual			
E15 Climate Change and Flooding	€ 681,549			Annual			
Climate Innovation Fund		€ 42,662		2018-2021	€ 99,750	€ 1,135,000	
Bohernabreena Landfill		€ 8,510		2022-2023	€ 258,143	€ 1,115,143	
Recreation and Amenity							
F02 Operation of Library and Archival Service	€ 12,270,716			Annual			
F03 Outdoor Leisure Areas Operations	€ 21,748,430			Annual			
F04 Community Sport and Recreational Development	€ 9,310,973			Annual			
F05 Operation of Arts Programme	€ 4,041,709			Annual			
Lucan Swimming Pool		€ 2,620,880		2022	€ 7,170,619	€ 12,719,500	
Tandy's Lane Park - Adamstown SDZ LIHAF		€ 1,324,552		2022	€ 4,586,966	€ 4,786,966	
Airlie Park - Adamstown SDZ LIHAF		€ 5,047,900		2022	€ 6,702,363	€ 9,912,363	
Playground Programme				2014-2022	€ 2,861,510	€ 3,500,000	
Dodder Valley Mount Carmel Recreational Facilities		€ 37,952		2019-2025	€ 360,202	€ 950,000	
N81 Improvement Works		€ 1,012,970		2016-2025	€ 2,073,912	€ 5,000,000	
Pavillions Programme		€ 101,596		2015-2025	€ 1,419,964	€ 7,000,000	
DTTAS Sports Capital Grant Projects		€ 148,076		2020-2022	€ 1,275,643	€ 1,275,643	
Teen Space Programme		€ 204,279		2020-2024	€ 232,359	€ 1,500,000	
Corkagh Park Study Implementation		€ 135,943		2019-2025	€ 439,363	€ 5,000,000	
Saggart Community Centre		€ 559,411		2022	€ 1,176,182	€ 1,750,000	
Templeogue Intergenerational project		€ 45,850		2020-2025	€ 48,609	€ 1,300,000	
Killinarden Open Space Regeneration		€ 128,962		2020-2024	€ 209,456	€ 2,000,000	
MICW Boundary Enhancement Works		€ 10,123		2019-2025	€ 557,300	€ 1,200,000	
Refurbishment of Rathcoole Courthouse		€ 40,830		2023	€ 69,147	€ 674,745	
Whitestown Stream Open Space		€ -		2022-2023	€ -	€ 650,000	
Agriculture, Education, Health and Welfare							
G04 Veterinary Service	€ 1,399,162			Annual			
Miscellaneous Services							
H03 Administration of Rates	€ 44,475,229			Annual			
H09 Local Representation & Civic Leadership	€ 1,633,276			Annual			
Integrated Housing Computer System		€ 505,956		2022 Delivery	€ 1,868,009	€ 1,930,000	
Civic buildings		€ 160,612		Rolling programme	€ 128,023	€ 750,000	Rolling programme of works
Vehicles And Plant		€ 530,251		2021	€ 530,251	€ 530,251	Ongoing programme, as required. Expenditure for 2021 detailed.
TOTALS	€ 303,023,267	€ 81,686,636	€ -		€ 299,904,028	€ 606,943,711	
						* Projected lifetime expenditure completed for capital expenditure only	

Projects/Programmes Completed or Discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing & Building						
Killininny, Dublin 24 (Social Build Programme)				Project Complete	€ 4,803,922	
Road Transportation and Safety						
NTA Stimulus Package 2020				2020	€ 2,366,918	Government Stimulus Package 2020 only
Development Management						
Grange Castle Pocket Park		€ 254,178		2021	€ 1,999,883	
North Clondalkin Library		€ 60,615		2021	€ 6,264,525	
Castletymon Library		€ 529,930		2021	€ 2,840,423	
Recreation and Amenity						
Kiltipper Park Development (2017)		-€ 37,029		2019-2025	€ 1,604,761	Retention outstanding
TOTALS	€ -	€ 807,694	€ -		€ 19,880,431	

Appendix 2: South Dublin County Council 2021 Public Spend Code Checklists

Notes:

- ❖ The scoring mechanism for the checklists is as follows:
 - Scope for significant improvements = a score of 1
 - Compliant but with some improvement necessary = a score of 2
 - Broadly compliant = a score of 3

- ❖ For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is appropriate to mark as N/A and provide the required information in the commentary box as appropriate.

- ❖ The focus should be on providing descriptive and contextual information to frame the compliance ratings and to address the issues raised for each question. It is also important to provide summary details of key analytical outputs covered in the sample for those questions which address compliance with appraisal/evaluation requirements i.e. the annual number of appraisals (e.g. Cost Benefit Analyses or Multi Criteria Analyses), evaluations (e.g. Post Project Reviews). Key analytical outputs undertaken but outside of the sample should also be noted in the report.

Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	Circular 24/2019 and the revised Public Spending Code documentation has been circulated to staff. Training on the Public Spending Code was held in May 2021 for staff with responsibility for managing programmes. Forty-five staff attended the training which was delivered by the IPA.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	3	
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Revised guidance note prepared by the CCMA Finance Committee in 2021.
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	n/a	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	
Q 1.6	Have recommendations from previous QA reports been acted upon?	3	Yes, training for relevant staff held.
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Submitted on the 31 st May 2022
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Yes, the sample met these requirements
Q 1.9	Is there a process in place to plan for ex post evaluations? Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	Yes, see Checklist 6

Q 1.10	<p>How many formal evaluations were completed in the year under review? Have they been published in a timely manner?</p>	2	<p>Checklists were completed by a sample of Departments and two projects meeting this criterion were identified in the checklists.</p>
Q 1.11	<p>Is there a process in place to follow up on the recommendations of previous evaluations?</p>	2	<p>Yes, see Checklist 6</p>
Q 1.12	<p>How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?</p>	2	

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	3	Where applicable, completed by Architects Department
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date? Have steps been put in place to gather performance indicator data?	3	Business Case has been made – projects in construction phase
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Yes, as part of Part 8 Process, Tender Documents and Capital Programme
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	Yes
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	Yes – as appropriate to relevant sanctioning body, e.g., NTA
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	Where applicable yes, in line with Council budgeting, tendering and Capital Programme requirements
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	Where applicable yes. Projects considered under Capital Programme, and adopted by Members, and reviewed under Annual Budget process
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	Yes, as appropriate to stage within project lifecycle. Reports considered by Consultants/QS/

			Architects as required. CE orders signed for each project as required.
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	3	Yes, see above
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	3	Yes, Project Board appointed as part of tender process for qualifying projects
Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €100m?	3	Where applicable, yes.
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	Yes, as part of approval process and tender specification
Q 2.13	Were procurement rules (both National and EU) complied with?	3	Yes, relevant Procurement Rules followed
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	Where applicable, yes
Q 2.15	Were State Aid rules checked for all support?	3	Where applicable, yes
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	Yes, prior to and during the Part 8 process, as well as URDF approval as and where required.
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	Yes
Q 2.18	Was approval sought from Government through a Memorandum for Government at the appropriate decision gates for projects estimated to cost over €100m?	n/a	n/a

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	Yes, for example in Adopted Budget process, AFS and Project Briefs.
Q 3.2	Are objectives measurable in quantitative terms?	3	Yes, through budget process and Team Plans and as part of specific programmes (e.g., Cycle South Dublin Programme. Modal shift and Village Renewal) or as part of Departmental returns (e.g., housing)
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	As required and appropriate as part of the budget process
Q 3.4	Was an appropriate appraisal method used?	3	As required
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	n/a
Q 3.6	Did the business case include a section on piloting?	3	n/n
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	3	n/a
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	3	n/a
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	3	n/a
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	n/a?
Q 3.11	Was the required approval granted?	3	Yes, all expenditure approved by Council

			Members, National Government, or Local Management as appropriate.
Q 3.12	Has a sunset clause been set?	3	In particular projects, for example a sunset clause was set in a LEO support scheme
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	3	Yes, as appropriate and in compliance with Procurement Guidelines
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	Targets set through PMDS process as required and in budgetary and financial management processes. Annual performance indicators and National Oversight and Audit Commission returns are prepared.
Q 3.15	Have steps been put in place to gather performance indicator data?	3	National Indicators in place, with local KPIs, financial management reports, reports to Council, monthly road maintenance meetings, National Oversight and Audit Commission return etc.

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Where applicable yes, tender process followed as required, with contract signed as required
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Yes, as appropriate
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Yes, with oversight by Senior Staff as appropriate. Tasks delegated as appropriate.
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	Yes, with appropriate oversight in place by Senior Management and Project Managers as required.
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	Regular meetings, reports and updates to senior management. Cost reports submitted prior to payment being made. And as part of End of Year/Quarterly Return Process
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Yes, broadly within 3-year capital budget. Covid 19 and Brexit has affected both budget and the planned timescale of several projects due to cessation of construction

			for extended periods of time, as well as increases in materials costs.
Q 4.7	Did budgets have to be adjusted?	3	Yes, budget has increased due to contractor claim resulting from Covid delays. Other projects have had minor adjustments, which were approved by CE orders.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	Where applicable, yes. Any changes dealt with promptly once required data and documents received.
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	n/a	no
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	n/a	n/a
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	Where applicable yes, with approval by Chief Executive order as appropriate.
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	One project delayed due to Legal challenges identified as part of this Checklists process.

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Yes, based on Corporate and Department Team Plans and objectives, Annual Budget process and adoption
Q 5.2	Are outputs well defined?	3	Yes, based on Dept. Workforce Workstreams and Teams Plans, budgetary monitoring and monthly reports to Council.
Q 5.3	Are outputs quantified on a regular basis?	3	Weekly, Monthly, Quarterly and Yearly as appropriate. As part of regular budgetary reporting and monitoring.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	Yes, as part of Mid-Year review of PMDS, and as part of the annual budgetary process as well as the AFS process
Q 5.5	Are outcomes well defined?	3	Yes, outcomes defined as objectives and targets on Department and Team Plans.
Q 5.6	Are outcomes quantified on a regular basis?	3	Where required, and possible, to ensure outcomes monitored.

			Intervals depend on the project and may be weekly, monthly, quarterly, and/or yearly.
Q 5.7	Are unit costings compiled for performance monitoring?	3	Yes as agreed to Departmental cost drivers and salaries. Unit costings not possible in all cases.
Q 5.8	Are other data compiled to monitor performance?	3	Financial Monitoring, Team meetings, and PMDS process including Mid-Year Review.
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	3	Yes, based on Departmental and Team Plans and as part of budgetary processes
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	3	Yes, where applicable, through compliance with Corporate Procurement Policy and Processes, as well as monitoring of Budgets and through the Annual Budgetary process. Reports to External bodies, for example Department of Local Government and Heritage, National Oversight and Audit Commission and reports back to funding sources.

Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	2	Two identified in the Departments who completed the Checklists. For other Departments completing the Checklist project completion reports are pending.
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	<p>Lessons were applied from other projects successfully.</p> <ul style="list-style-type: none"> • The 'design build' model was used again and extended in use to a smaller project. The contract has limitations and depends on a contractor with wider experience. • An energy policy was further developed, above current standards, anticipating future regulatory change, that enhances application for future projects. PV issues on fire / safety, and efficiency, were undertaken that were used on later projects.

Q 6.3	How many Project Completion Reports were published in the year under review?	2	Two reported as published in the year under review as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	2	Two identified as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	1	One identified as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	Yes, in one example reported. The other project review is held internally
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	Yes, in one example the Audit was carried out by NTA.
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	n/a	n/a

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?		N/A
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?		N/A
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?		N/A
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?		N/A
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?		N/A
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?		N/A
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?		N/A

Appendix 3: Report Arising from In-Depth Checks

Quality Assurance – In Depth Check 1: Corkagh Park Study Implementation

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Corkagh Park Study Implementations
Detail	A Part 8 public consultation process was completed and approved by Council in February 2022 for proposed enhancements and upgrades at Corkagh Park, Clondalkin. These changes seek to address the visitor experience in the park in terms of improving legibility and wayfinding as well as enhancing the park's offering as a local and regional destination.
Responsible Department	Environment, Water and Climate Change
Current Status	In progress
Start Date	July 2019
End Date	June 2023
Overall Cost Estimate	€5 Million

Project Description

Corkagh Park is a 300-acre park that stretches to Clondalkin village in Dublin and adjacent to the Naas Road (N7). It incorporates lands of the former Corkagh Demesne, which were purchased in 1983 by Dublin County Council.

Since taking over the site, South Dublin County Council (SDCC) has invested and supported the development of several visitor facilities such as walks, a pet farm, a fairy trail and angling lakes that have positioned the park as one that is used and appreciated by locals, whilst the development of Camac Valley Caravan and Camping Park attracts campers from Ireland and overseas.

There is a high number of sporting pitches that attract significant use from local clubs, as well as a cycle track. The natural heritage is well-represented with a rose garden, a walled garden, the Famine Arboretum, allotments and numerous acres of woodland and wildflower meadows that attract much wildlife.

SDCC's ambition is to develop the proposition and offerings at the park both for Dubliners and more widely to attract national and international visitors to the area and support the growth and development of tourism in the area, with resulting benefits to local employment and economic activity.

The project comprises of the following works:

- Provision of wayfinding and signage installations.
- Construction of a new 'hub zone'.
- Upgrading of St. John's Wood Car Park and Green Isle Car Park.
- Enhancements to the Fairy Woodland Trail.
- Construction of a new footpath linking existing car park to the Outer Ring Road.
- Provision of a new pedestrian entrance from Kilcarberry Grange Development.
- Enhancements to existing St. John's Wood pedestrian entrance.
- Provision of a new pedestrian link between the Camac Valley Camping Park and
- All associated and ancillary works associated with the development.

Corkagh Park, is situated in Clondalkin, South Dublin between the N7 and the Old Nangor Road. Corkagh Park is adjoined by the Village of Clondalkin and its mature residential developments. The site extends over 120 Ha and is outlined in the figure below.



Overall vision sketch

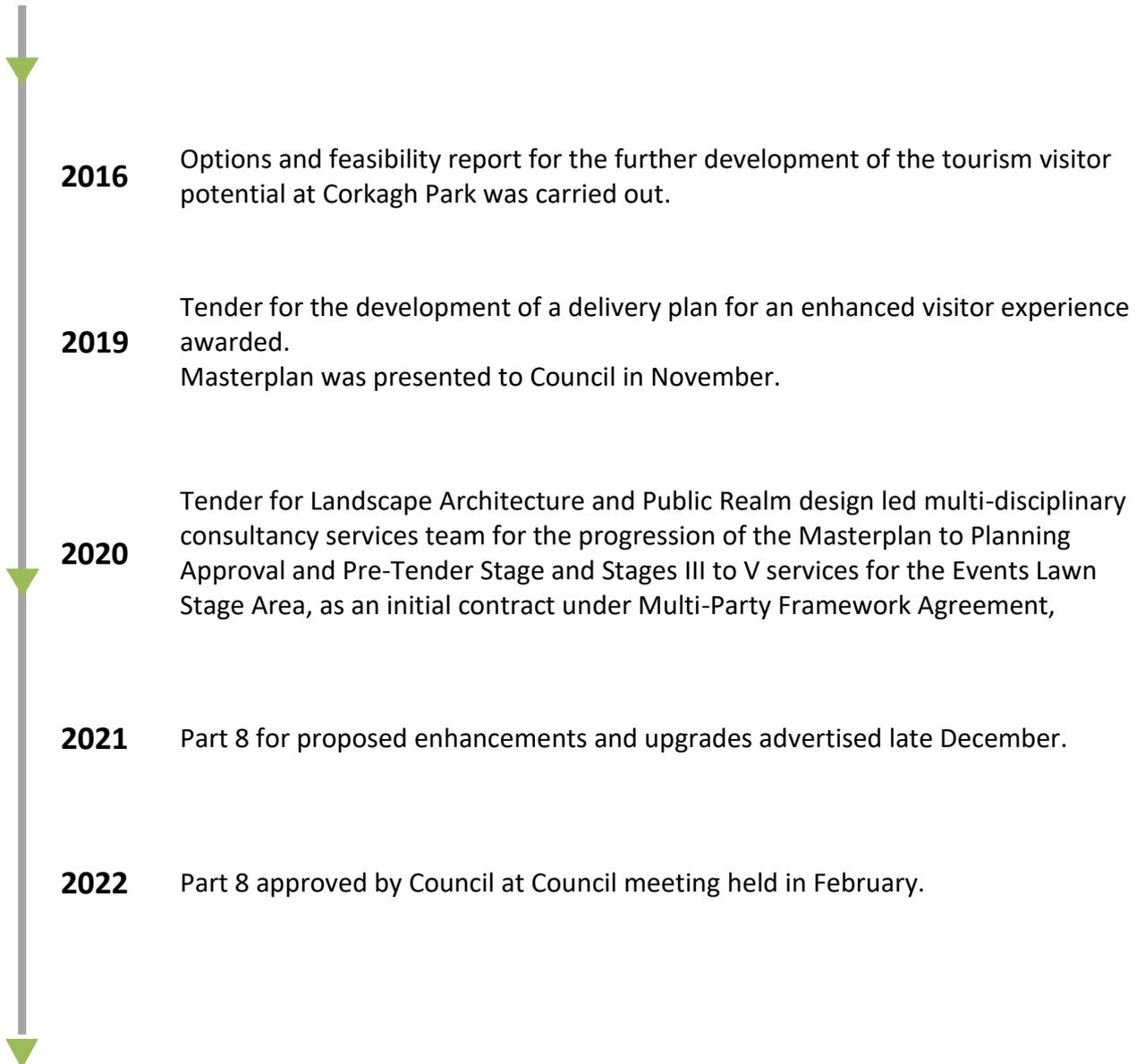


Section B - Step 1: Logic Model Mapping

As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model for the Corkagh Park Improvements Scheme

Objectives	Inputs to date	Activities to date	Proposed Outputs	Proposed Outcomes
<ul style="list-style-type: none"> • Rebrand & refocus to enhance the visitor experience. • Foster and balance Community and visitor aspirations • Encourage Health & Wellbeing facilities. • Facilitate the entertainment of a family of all ages & provide a year-round all-weather destination. • Enhance natural assets, improve biodiversity and heritage offerings. • Develop the potential of the parks as an event space. • Improve and enhance the connectivity network and accessibility. • Increase revenue opportunities. 	<ul style="list-style-type: none"> • Staff resources. • Appointment of Landscape Architect and Public Realm Design multi-disciplinary services. • Part 8 planning application. 	<ul style="list-style-type: none"> • Part 8 approved at Council meeting in February 2022. • Final Masterplan prepared. 	<ul style="list-style-type: none"> • Successful delivery of Park improvements 	<p>Making improvements to Corkagh Park as a major regional park destination by complementing the natural assets and heritage whilst enhancing the visitors' experience, support health and recreation outcomes plus benefiting employment.</p> <p>Meets objectives/targets as mentioned in:</p> <ul style="list-style-type: none"> ➤ County Development Plan 2016-2022 ➤ "Corkagh Park: Options and Feasibility Report" (2016) Type AB and EmcG

Section B - Step 2: Summary Timeline of Project/Programme



Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the Corkagh Park Improvements.

Project/Programme Key Documents	
Title	Details
3-year Capital Programme 2021-2023	Outlines expenditure and funding source.
County Development Plan 2016-2022	Outlines objectives across Directorates.
“Corkagh Park: Options and Feasibility Report”	In July 2016 consultants were appointed by SDCC to carry out an Options Report and Feasibility Study relating to the proposed development of Corkagh Park. The aim was to identify feasible and practical options for the further development of the tourism potential of this area.
Masterplan (Final)	In depth report on Master Plan and Delivery Plan. This report summarises the three stages of the delivery plan and provides a prioritised plan and implementation strategy that resolves or mitigates identified issues.
Part 8 Planning Application	Planning Report provides a summary of the relevant planning context and the main development features of the proposed series of enhancements at Corkagh Park.

Section B - Step 4: Data Audit

The following section details the data audit that was carried out for the Corkagh Improvements. It evaluates whether appropriate data is available for the future evaluation of the project.

Data Required	Use	Availability
Chief Executive Orders and Procurement Documentation	Assess compliance with procurement regulations	Yes. To date, all suppliers thus far have been engaged through an appropriate procurement process
Master Plan Final	Provides a prioritised plan and implementation strategy that resolves or mitigates identified issues. Includes cost quantifications at all stages on the project.	Yes, Detailed delivery plan and costings included.
Risk Assessment	Assess and identify risks and document proposed mitigation/ control options	Yes. Individual Risk Assessment documents for each Stage available.
Part VIII Public Consultation	Assess achievement of objectives and desired outcomes.	Yes. Indicative drawings and reports presented. Council minutes record agreement of elected members.

Data Availability and Proposed Next Steps

Internal Audit is satisfied that there is sufficient data available for the future evaluation of the project.

Section B - Step 5 Key Evaluation Questions

The following section looks at the key evaluation questions for the Corkagh Park Improvements based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

Yes. Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the Public Spending Code.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

Yes. Internal Audit is satisfied that data is available up to this stage of the project for the future evaluation of the proposal.

What improvements are recommended such that future processes and management are enhanced?

No issues were identified during the in-depth review. IA is satisfied that this project is in compliance with the code up to this stage of delivery.

Section C – In-Depth Summary Check

The following section presents a summary of the findings of this In-Depth Check on Corkagh Park Improvements project.

Summary of In-Depth Check

Corkagh Park was reviewed for compliance with the Public Spending Code up to the stage and including “Planning and design”.

Internal Audit is satisfied that the delivery of the project to date substantially complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

Quality Assurance – In Depth Check 2: Revenue Increase Review Jobs, Enterprise and Innovation

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Proposed increase in Revenue Expenditure
Detail	To provide an increase in Revenue Expenditure in 2022 in Service Area D0906 Jobs, Enterprise & Innovation. Increased expenditure is due to an increase in salaries and LEO grants (Measure 1 and Measure 2).
Responsible Directorate	Economic, Enterprise and Tourism Development
Current Status	Expenditure Under Consideration (in 2021) and approved for 2022 budget
Start Date	Budgetary Process in 2021 for 2022
End Date	Ongoing
Overall Increase	€647,200

Project Description

a) D0906 Jobs, Enterprise and Innovation:

Budget provision of €2,428,100, which included an increase of €647,200, was approved in the 2021 budget process for 2022.

Section B - Step 1: Logic Model Mapping

As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model (PLM) for the proposed increase in Revenue Expenditure over the service area D0906 Jobs, Enterprise and Innovation

Objectives	Inputs	Proposed Activities	Proposed Outputs	Proposed Outcomes
<ul style="list-style-type: none"> • To support enterprise and innovation as part of the LEO Development Plan 2021-2024 • Promote South Dublin as a location for Tech Business Start-ups-innovation – enterprise/innovation centre due for completion Q1 2023. 	<ul style="list-style-type: none"> • Increased Revenue Budget by €647,200 • Staff Resources 	<ul style="list-style-type: none"> • Organise training and mentoring programmes • Provide financial supports such as Trading Online Vouchers, priming and business expansion grants and feasibility grants • Assist in the provision of enterprise spaces 	<p>Implementation of national and local economic and enterprise plans particularly the economic element of the Local Economic and Community Plan (LECP)</p>	<ul style="list-style-type: none"> • Delivery of Leo Development Plan in line with 2022 budget increase.

Section B - Step 2: Summary Timeline of Project/Programme

The following section tracks the proposed increase in Revenue Expenditure over the service area under review: -

The timeline summary from inception to budget approval under the area of expenditure being considered in 2021.

The below strategies / plans set out the background and objectives to the increased activities and subsequent increase in budget in the following area:

D0906 Jobs, Enterprise and Innovation

- Corporate Plan 2020 – 2024
- Annual Service Delivery Plan 2022
- Management Team Plan 2022
- LEO Development Plan 2021-2024
- Adopted budget dated 18th November 2021 in respect of 2022
- Local Economic and Community Plan (LECP) 2016-2021

Section B - Step 3: Analysis of Key Documents

The following section reviews the key SDCC documentation relating to appraisal, analysis and evaluation for the proposed increase in Revenue Expenditure over service area:

D0906 Jobs, Enterprise and Innovation

Project/Programme Key Documents	
Title	Details
Management Team Plan 2022	<p>Economic, Enterprise and Tourism Development (EETD)</p> <p><u>Maintain a supportive business environment</u></p> <ul style="list-style-type: none"> • Support business and enterprise through the COVID-19 crisis. • Continue to implement national and local economic and enterprise plans particularly the Local Enterprise Office Development Plan 2021 – 2024, as well as the economic element of the Local Economic and Community Plan 2016 – 2021 and engage in the County Development Plan process that will shape the future economic development of the County. • Undertake a review of the existing Local Economic and Community Plan (LECP) and commence the preparation of the new LECP in conjunction with the Community Department. • Ensure that the Local Enterprise Office (LEO) remains the first stop shop for all business / enterprise related activity in the County. • Continuously review the Business Support Fund with the EETD Strategic Policy Committee (SPC) for 2022, building on the various projects and supports for business in the County. • Continue the partnership with South Dublin Chamber and other business interests in preparing and implementing an annual County wide business support and advisory function. A review of the current programme will be conducted in Quarter One of 2022.
Corporate Plan 2020-2024	<p>Economic, Enterprise and Tourism Development (EETD)</p> <p>Objective 1:</p> <ul style="list-style-type: none"> • Continue to integrate and implement the ongoing Enterprise Strategy with the Dublin Regional Enterprise Plan and the economic element of the Local Economic and Community Plan. • Promote the Local Enterprise Office as the first stop shop for all business and enterprise related activity in the county. • Roll out and implement the expanded Business Support Fund Programme agreed by the economic, enterprise and tourism

	<p>development strategic policy committee, building on the various projects and unit supports in business parks in the county.</p> <ul style="list-style-type: none"> • Continue the partnership with South Dublin Chamber and other business interests in preparing and implementing an annual countywide business support and advisory function, including the roll out of the county-wide business marketing and promotion plan. • Continue to support sustainable business practice and opportunities in line with the 'Triple Bottom Line' principle and the County Climate Change Action Plan. • Build on the increased interest in the Shopfront Grant scheme to encourage a further uptake of the supports offered to maximise the impact of the scheme on the streetscapes of the county. • Progress with planning and delivery of a Tallaght based innovation / enterprise centre
<p>Adopted Budget 2021</p>	<p>The 2022 budget was adopted on 18th November 2021. The budget strategy sets out the requirement for increased expenditure for the reason outlined below: -</p> <p>The Local Enterprise Office will be expanding the level of grant support available to new and growing businesses through its Feasibility, Priming and Business Expansion Grants.</p>
<p>Annual Service Delivery Plan</p>	<p>Objective 1: Maintain a supportive business environment</p> <ul style="list-style-type: none"> • Support business and enterprise through the COVID-19 crisis Implement national and local economic and enterprise plans particularly the economic element of the Local Economic and Community Plan (LECP) and engage in the County Development Plan process that will shape the future economic development of the County. • Undertake a review of the existing and commence the preparation of the new LECP. • Ensure that the Local Enterprise Office (LEO) remains the first stop shop for all business / enterprise related activity in the County. • Continue to support business through the Business Support Fund and the Shopfront Grant scheme. • Continue our working partnership with South Dublin Chamber and other business interests. • Support the "Triple Bottom Line" principle and the County Climate Change Action Plan.

	<ul style="list-style-type: none"> • Progress the construction and commissioning with Oxford Innovation of the Tallaght Innovation Centre. • Finalise the preparation of the County’s Food Strategy, putting in place an action plan and overseeing its implementation. • Develop an inventory of vacant commercial and industrial premises in the County. • Research and agree a set of economic indicator / data sets for the County including, but not limited to, number of businesses, overall employment, sectoral employment, Small and Medium Enterprise (SME) categorisation, Foreign Direct Investment (FDI) supported business and so on
<p>Local Economic and Community Plan (LECP) 2016-2021</p>	<p>Approved by the Elected Members of South Dublin County Council at their meeting held on the 14th December 2015.</p> <p>The LECP is one of a collection of national, regional and County plans and strategies. It provides a framework for organisations to link their strategies and plans and to combine investment and resources to achieve common agreed goals</p> <p>South Dublin County LECP includes a range of actions that sustain existing businesses, focus on the redevelopment of underutilised areas, develop regional competitiveness to attract mobile largescale international investment projects and support the development of sustainable, inclusive and thriving communities.</p>

<p>LEO Development Plan 2021-2024</p>	<p>Presented to EETD SPC on 9th Feb 2022. The development plan sets out the objectives and strategic priorities for the LEO.</p> <p>Objectives:</p> <p>LEO South Dublin puts local micro and small business at the heart of job creation.</p> <ul style="list-style-type: none"> • Promote South Dublin as a location for Tech Business Start-ups while we progress the construction and commissioning with Oxford Innovation of the Tallaght based innovation / enterprise centre due for completion Q1 2023. • State of the art 3,000m2 facility over 4 floors in the heart of Innovation Quarter in between TUH and TUD Tallaght campus. <p>Strategic Priorities:</p> <ul style="list-style-type: none"> • Digitalisation & Competitiveness • Green/Sustainability • Innovation • Exporting/ Internationalisation • Leadership Development • Networks and Clustering
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Section B - Step 4: Data Audit

The following section details the data audit that was carried out for the proposed increase in Revenue Expenditure over the service area D0906

Data Required	Use	Availability
a) 2021/2022 revenue Budget variances in D0906	Analysis of variances	a) Spread sheet provided showing budget variances

Data Availability and Proposed Next Steps –

Cost analyses and variance reports were available to support increases in revenue at this level.

Section B - Step 5: Key Evaluation Questions

The following section looks at the key evaluation questions for proposed increase in Revenue Expenditure over the service area D0906

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

Yes. The increase reviewed could be substantiated. The increase enables the meeting of objectives and delivery of expected outcomes.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

The objective for the increase in the service areas reviewed are clearly set out in both national and local strategic documents. High level and detailed costings were available to support the increases in revenue at this level.

What improvements are recommended such that future processes and management are enhanced?

No issues were identified during the review.

Section C: In-Depth Check Summary

The following section presents a summary of the findings of this In-Depth Check on the Expenditure over the service area D0906

Summary of In-Depth Check

An in-depth check on the budget increase of €647,200 over the service area D0906 (Jobs, Enterprise & Innovation) was carried out to assess compliance with the standards set out in the Public Spending Code. This net increase comprised a number of different expenditure elements.

The basis for the increase in the revenue budget was substantiated by: -

The increases in payroll and grants supported the increase in expenditure.

The objectives and expected outcomes for the increased budget across the service areas were clearly documented.

An overall substantial rating has been assigned to this review

D0906 Jobs, Enterprise and Innovation – Substantial

Quality Assurance – In Depth Check 3: Balgaddy F, Social Housing Build Programme

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Balgaddy F, Social Housing Build Programme
Detail	Development of 69 social homes and a community facility on undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor An Rí Walk, Lucan, Co. Dublin.
Responsible Department	Housing Social and Community Development (HSCD)
Current Status	Stage 1 & 2 Approval received. Tender currently out for works Contractor (as of April 2022)
Start Date	February 2019 (Part 8 Public Notice Published)
End Date	2023/24
Overall Cost Estimate	€19,019,217

Project Description:

The requirement for new residential housing developments throughout South Dublin County is well established. Targets for the construction of such developments are documented in numerous local and national policies. These include:

- Rebuilding Ireland
- Social Housing Strategy 2020
- National Spatial Strategy
- Regional Planning Guidelines for The Greater Dublin Area 2010-2022
- SDCC Interim Housing Strategy 2016

There is an established and chronic housing need in the area in question. Sites for development are not readily available. This land holding must therefore be utilized effectively.

The Proposed Development originally consisted of 74 Social Housing units and a community facility located on currently undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor An Rí Walk, Lucan, Co. Dublin. The proposed community facility is located at the north-eastern corner of the site. The project originally proposed the construction of the following:

Original Proposal (74 Units + 1 x Community Facility)		
Home Type:	No. of Homes	Comment:
3 Bedroom Houses	22	4 Person, 2 Storey
3 Bedroom Houses	25	5 Person, 2 Storey
1 Bedroom Ground Floor Apartment	9	1 Person
3 Bedroom, Duplex units	9	2 Storey (1st and 2nd Floor)
2 Bedroom Apartments	9	3 Person, 3 Storey
Community Facility x 1		

The works will include the following: new access off Tor an Rí, landscaping works to boundaries and new park/play area, ancillary works to landscape housing areas, and all necessary associated ancillary works on the site and adjacent areas. All units to be minimum A2 BER rated. The housing provision includes ground floor, two / three storey units grouped in terraces.

As part of the required Part 8 Planning Process, Project plans & drawings went on public display on Thursday 7th February 2019. Project consultation meetings were held on the 6th and 19th of March 2019 with Councillors from the Lucan & Clondalkin area committee in attendance along with nominated residents.

The Part 8 planning process culminated with formal Council approval for the project on 8th April 2019. Upon approval the Council agreed to reduce the overall number of housing units from 74 to 69. The 69 Unit Option is listed as “Option A” / “Option 1” in the Project’s Cost-Effective analysis report.

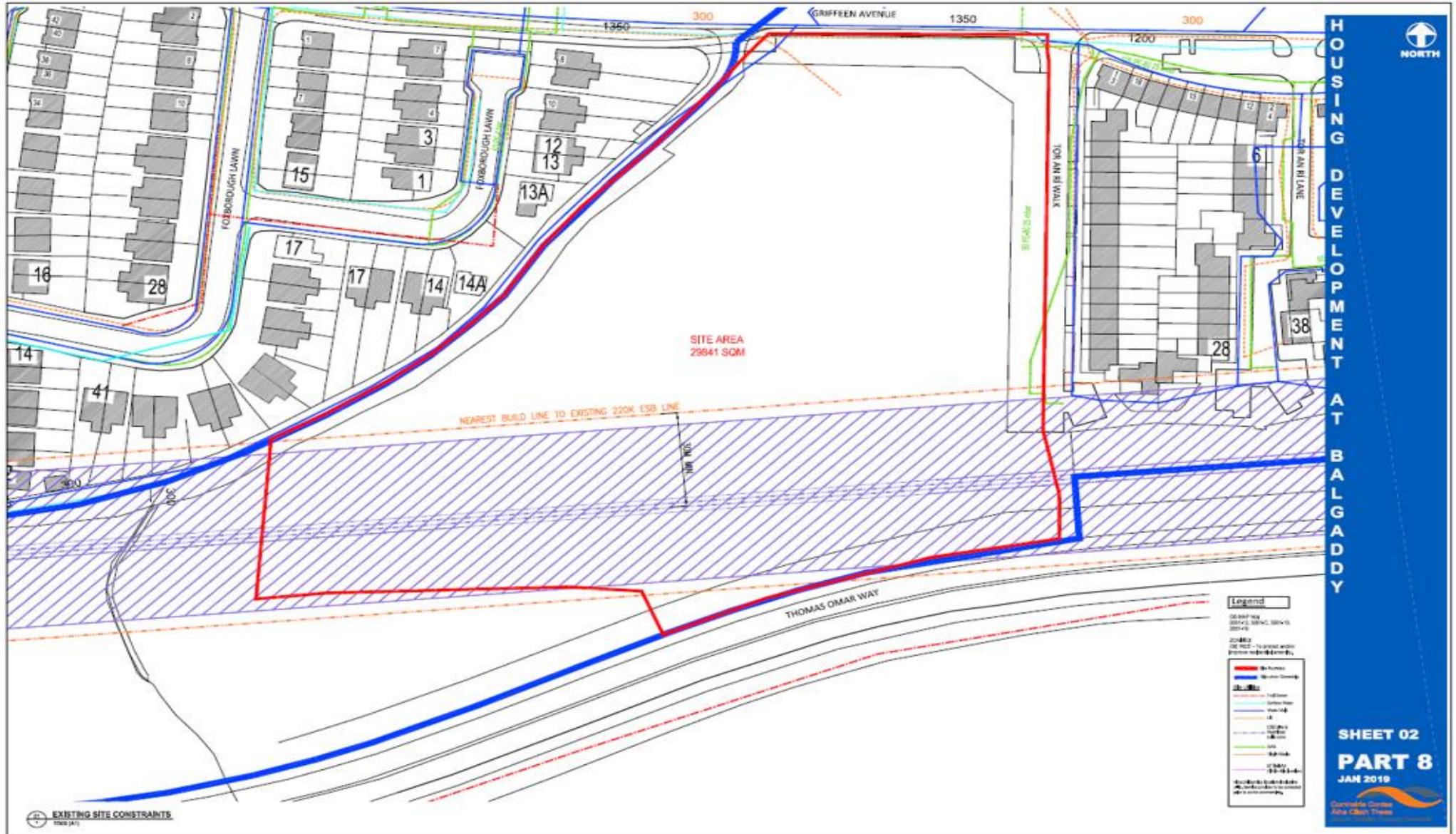
The Report states the following *“Option 1 is selected as the preferred option based on our analysis. It provides the greatest number of units and scores well across each of the other four criteria.”*

The approved final development of (69) Units will consist of the following...

Approved Proposal (69 Units + 1 x Community Facility)		
Home Type:	No. of Homes	Comment:
3 Bedroom Houses	20	4 Person, 2 Storey
3 Bedroom Houses	25	5 Person, 2 Storey
1 Bedroom Ground Floor Apartment	8	1 Person
3 Bedroom, Duplex units	8	2 Storey (1st and 2nd Floor)
2 Bedroom Apartments	8	3 Person,3 Storey
Community Facility x 1		

The overall cost estimate for the proposed development stands at €19,019,217.45. This sum will be fully funded by means of grants paid to South Dublin County Council from the Department of Housing, Local Government & Heritage.

Location of Proposed Development:



3D Images of Proposed Development:



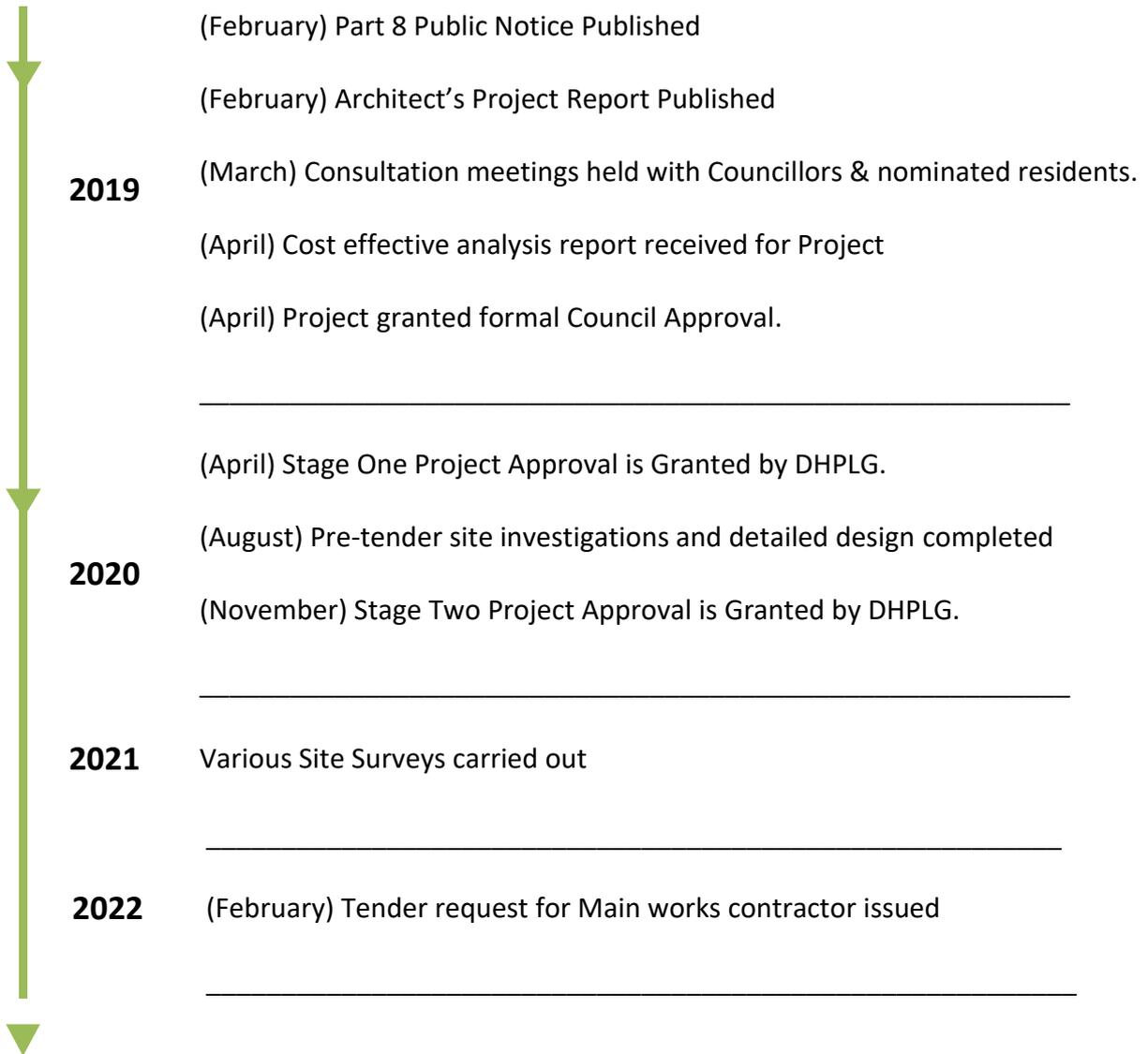
Section B - Step 1: Logic Model Mapping

As part of this in-depth check, Internal Audit have completed a Programme Logic Model (PLM) for the Social Housing Development on land situated at Griffeen Avenue, between Foxborough Lawn and Tor An Rí Walk, Lucan, Co. Dublin.

Objectives	Inputs to date	Activities to date	Proposed Outputs	Proposed Outcomes
<p>Proposed Social Housing Development consisting of 69 units and a community facility, on undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor An Rí Walk, Lucan, Co. Dublin. The proposed community facility is located at the north-eastern corner of the site.</p> <p>In accordance with the requirements of the above, South Dublin County Council proposes:</p> <ul style="list-style-type: none"> • 20 x 3 Bedroom Houses (4 Person, 2 Storey) • 25 x 3 Bedroom Houses (5 Person, 2 Storey) • 8 x 1 Bedroom Ground Floor Apartment (1 Person) • 8 x 3 Bedroom, Duplex units (2 Storey (1st and 2nd Floor)) • 8 x 2 Bedroom Apartments (3 Person, 3 Storey) • 1 x Community Facility 	<ul style="list-style-type: none"> • Professional / Technical / Administrative Staff resources • Funding from Department of Housing, Planning, Community and Local Government. • Existing land assets 	<ul style="list-style-type: none"> • Assessment of options & Cost Benefit Analysis • Part VIII consultation • Procurement of contractors / consultants for Site Surveys, Cost effective Analysis etc. 	<p>The successful delivery of a new housing development consisting of 69 new social housing units and a new Community Facility.</p>	<p>Delivery of a new social housing development scheme in line with the various local and National Policies which include:</p> <ul style="list-style-type: none"> • Rebuilding Ireland • Social Housing Strategy 2020 • National Spatial Strategy • Regional Planning Guidelines for The Greater Dublin Area 2010-2022 • SDCC Interim Housing Strategy 2016

Section B - Step 2: Summary Timeline of Project/Programme

The following section tracks this Social Housing Development from inception to conclusion in terms of major project/programme milestones.



Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to appraisal, analysis, and evaluation for this Social Housing Development.

Project/Programme Key Documents	
Title	Details
Rebuilding Ireland Programme	A Government Action Plan published in July 2016 to address homelessness in Ireland. A key action is to accelerate and expand the Rapid-Build Housing Programme.
Social Housing Strategy 2020	A Government strategy published in November 2014 that committed to providing 35,000 new social housing units in Ireland between 2015 and 2020.
South Dublin County Development Plan 2016-2022	H1 Objective 1: To significantly increase the stock of social housing in the direct control of South Dublin County Council to meet the long-term housing needs of those households on the local authority housing list.
Part VIII Public Consultation and Architect's Report	The proposed development was approved by resolution of the Elected Members of South Dublin County Council its meeting held on 8th of April 2019 on foot of the Architect's report, Public Consultation & Cost-effective analysis Report.
Project Effective Analysis Report	Several options for meeting the project objectives were assessed. The scheme submitted for approval to DHPCLG was selected following multi-criteria assessment and a Cost-effective analysis. The main risks to the projects were identified and mitigating measures to be adopted were outlined.

Section B - Step 4: Data Audit

The following section details the data audit that was carried out for this Social Housing Development. It evaluates whether appropriate data is available for the future evaluation of the project.

Data Required	Use	Availability
Appraisal/ Assessment of Options	Assess options and constraints and formally define needs to be met.	Yes. Detailed report including appraisal of all options available.
Cost Review	Assess costs of preferred option. Provides a basis for comparison to final cost.	Yes. Cost benefit analysis on preferred option included in Assessment of Options and Cost Benefit analysis report.
Risk Assessment	Assess and identify risks and document proposed mitigation/ control options.	Yes. Risk Assessments undertaken for each Option outlined in Cost effective analysis Report
Correspondence with Department of Housing, Planning, Community and Local Government, the Sanctioning Authority	Verify that approval was received from the Sanctioning Authority as required at each stage of the project.	Yes. Correspondence, relevant associated reports and stage submissions and approvals available.
Part VIII Public Consultation	Assess achievement of objectives and desired outcomes.	Yes. Indicative drawings and reports presented. Council minutes record agreement of elected members.
Chief Executive Orders and Procurement Documentation	Assess compliance with procurement regulations	Yes. To date, all suppliers thus far have been engaged through an appropriate procurement process

Data Availability and Proposed Next Steps

Internal Audit is satisfied that there is sufficient data available for the future evaluation of the project.

Section B - Step 5: Key Evaluation Questions

The following section looks at the key evaluation questions for the Proposed Development based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

Yes. Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the Public Spending Code.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

Yes, Internal Audit is satisfied that sufficient data is available up to this stage of the project for the future evaluation of the proposal.

What improvements are recommended such that future processes and management are enhanced?

No issues were identified during the in-depth review.

Section: In-Depth Check Summary

The following section presents a summary of the findings of this in-depth check on the proposed development of a social housing project and a community facility on undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor an Rí Walk, Balgaddy, Lucan, Co. Dublin.

Summary of In-Depth Check

The Proposed Social Housing Development on currently undeveloped lands at Griffeen Avenue, situated between Foxborough Lawn and Tor an Rí Walk, Balgaddy, Lucan, Co. Dublin was reviewed for compliance with the Public Spending Code at the stage of **“Stage 1 & 2 Approval Received – Tender process underway for main works Contractor”**

Internal Audit is satisfied that the delivery of the project to date substantially complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

Quality Assurance – In Depth Check 4: Tallaght to Knocklyon Cycle Scheme

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Tallaght to Knocklyon Cycle Scheme
Detail	South Dublin County Council funded by the National Transport Authority (NTA) set out to develop the Tallaght to Knocklyon Cycle Scheme. The scheme's aim is to offer a safe and more attractive walking and cycling environment for the Community.
Responsible Department	Land Use, Planning and Transportation
Current Status	In progress.
Start Date	2021
End Date	On going
Overall Cost Estimate	€14 million

Project Description

The overall scheme aims to provide a high-quality cycle route that delivers safe linkage between residential areas, the key trip attractors (e.g. schools/colleges, sports clubs & shopping centres), other planned and existing cycle and walking routes and especially the Dodder Greenway.

The proposed cycle route will run from Tallaght Village to Ballyboden Road/Taylor's Lane Roundabout via Old Bawn, Firhouse and Knocklyon. The scheme also seeks to encourage modal shift to cycle as a safe and convenient means of making local trips.

Currently there are no dedicated cycle tracks on a large section of the route, some substandard cycle facilities, and some routes with very little to no facilities for pedestrians and cyclists. The intention of the scheme is to significantly improve safety for pedestrians and cyclists.

Considering the potentially high pedestrian and cycle volumes to and from the various amenities and trip attractors it is apparent that provision of an improved cycle and pedestrian facility along the route is a key requirement.

Tallaght to Knocklyon Cycle Scheme Route map no. 1.



Tallaght to Knocklyon Cycle Scheme Route map no. 2.



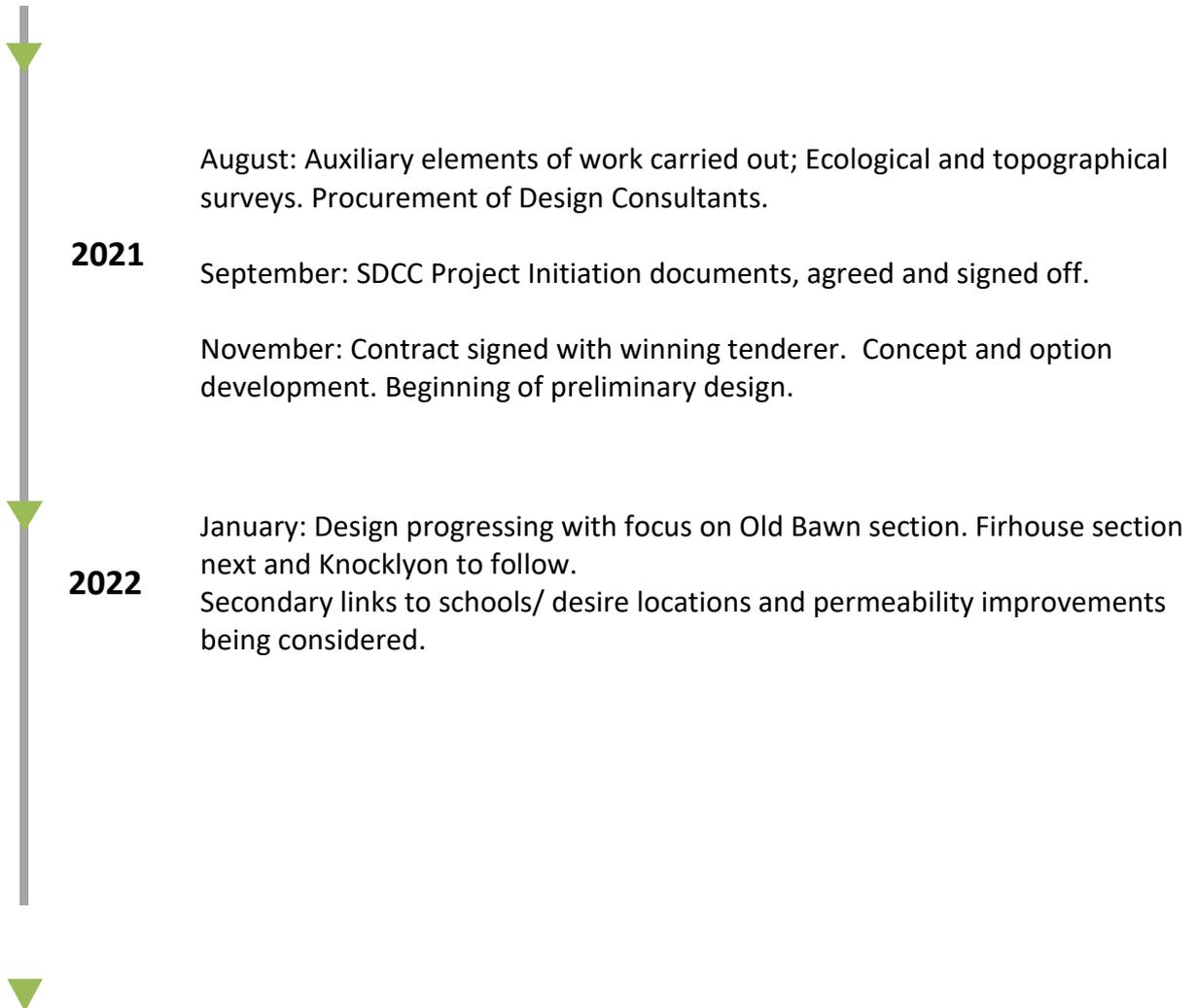
Section B - Step 1: Logic Model Mapping

As part of this in-depth check, Internal Audit have completed a Programme Logic Model for the Tallaght to Knocklyon Cycle scheme.

Objectives	Inputs to date	Activities to date	Proposed Outputs	Proposed Outcomes
<ul style="list-style-type: none"> • Provide improved cycle and pedestrian facilities along the scheme route. • Enhance connectivity for the surrounding residential developments to key trip attractors within the area i.e. Parks, Schools, Shopping Centres. • Improve modal shift for walking and cycling within the area for all users. 	<ul style="list-style-type: none"> • Staff resources • Funding from NTA (National Transport Authority) • Appointed Design consultants, surveyor, and ecological specialist. 	<ul style="list-style-type: none"> • Winning tenderers appointed for design consultants, surveyor, and ecological specialist. • Design progressing with first section (Old Bawn). 	<ul style="list-style-type: none"> • Successful delivery of cycle track, upgraded footpaths, shared pedestrian and cycle space, improved pedestrian and cycle crossings, additional landscaping, improved signage, and new signalized crossing locations. 	<ul style="list-style-type: none"> • This scheme will provide improvements along the length of the scheme, that is heavily used by school pupils, attributed to several primary and secondary schools located in the vicinity. • Meets objectives/targets as mentioned in: <ul style="list-style-type: none"> ➤ County Development Plan 2016-2022 ➤ Corporate Plan 2020-2024 ➤ National Cycle Policy Framework ➤ GDA Cycle Network Plan ➤ NTA Greater Dublin Area Transport strategy 2016-2035 ➤ Smarter Travel-A sustainable transport future 2009-2020

Section B - Step 2: Summary Timeline of Project/Programme

The following section tracks the Tallaght to Knocklyon Cycle Scheme from inception to conclusion in terms of major project/programme milestones.



Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the Tallaght to Knocklyon Cycle Scheme.

Project/Programme Key Documents	
Title	Details
NTA-Project Control Document	Initial funding request document
NTA-Project Funding Continuation form	To be used for seeking continuance of funding allocation in respect of an ongoing previously approved project
3-year Capital Programme 2021-2023	Outlines expenditure and funding source
<ul style="list-style-type: none"> ➤ Smarter Travel – A sustainable transport future 2009-2020 ➤ National Cycle Policy Framework ➤ NTA Greater Dublin Area Transport Strategy 2016 – 2035 ➤ GDA Cycle Network Plan 	There is an onus on Local Authorities to take account of current prevailing policies and plans made at Central Government level.
County Development Plan 2016-2022	<p>TM3 Objective 1: To create a comprehensive and legible County-wide network of cycling and walking routes that link communities to key destinations, amenities and leisure activities with reference to the policies and objectives contained in Chapter 9 (Heritage, Conservation and Landscape) particularly those that relate to Public Rights of Way and Permissive Access Routes</p> <p>TM3 Objective 2: To ensure that connectivity for pedestrians and cyclists is maximised in new communities and improved within existing areas in order to maximise access to local shops, schools, public transport services and other amenities, while seeking to minimise opportunities for anti-social behaviour and respecting the wishes of local communities</p>
Corporate Plan 2020-2024	Objective 2: Connect places through sustainable mobility projects. Deliver a network of new and improved roads, cycle paths and pedestrian links.

Section B - Step 4: Data Audit

The following section details the data audit that was carried out for the Tallaght to Knocklyon Cycle Scheme. It evaluates whether appropriate data is available for the future evaluation of the project.

Data Required	Use	Availability
NTA – Project Control Document	Initial funding application	Yes, detailed application on scope and initial costing of initial phase of the project
Chief Executive Orders and Procurement Documentation	Assess compliance with procurement regulations	Yes. To date, all suppliers thus far have been engaged through an appropriate procurement process

Data Availability and Proposed Next Steps

Internal Audit is satisfied that there is sufficient data available for the future evaluation of the project.

Section B - Step 5 Key Evaluation Questions

The following section looks at the key evaluation questions for the Tallaght to Knocklyon Cycle Scheme based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

Yes. Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the Public Spending Code.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

Yes. Internal Audit is satisfied that data is available up to this stage of the project for the future evaluation of the proposal.

What improvements are recommended such that future processes and management are enhanced?

No issues were identified during the in-depth review. IA is satisfied that this project is in compliance with the code up to this stage of delivery.

Section C: In-Depth Check Summary

The following section presents a summary of the findings of this in-depth check on the Tallaght to Knocklyon Cycle Scheme.

Summary of In-Depth Check

Tallaght to Knocklyon Cycle Scheme was reviewed for compliance with the Public Spending Code up to the stage of “expenditure under consideration”.

Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the code; satisfactory controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.